

FT. McCLELLAN BCT MEETING MINUTES
 PARTNERING SESSION #10
 KNOXVILLE, TN
 AUGUST 5 – 6, 1998

AGENDA ITEM	RESPONSIBILITY	NOTES
Check In Guest Introduction and Roles	Host: Jeanne Yacoub Leader: Recorder: Jeanne Yacoub	See Attendees List -- Attachment A.
Ground Rules	BCT	Members read ground rules out loud. Attachment B provides the ground rules established in October.
Agenda	BCT	Since the team had not met formally since its June meeting, and had agreed during previous meetings to focus more on check-in procedures, the team began the meeting with a detailed check-in by each attendee. After check-in, Lisa provided Jeanne with trustee letters for the BCP. Several parking lot items were added to the August agenda for discussion, time permitting. The meeting then proceeded according to the August agenda. Attachment C provides the draft September agenda. Attachment D provides the August meeting summary.
Accept Previous Minutes	BCT	The team made revisions to the June minutes, and accepted the June minutes for finalization.
Action Items	BCT	Action items were reviewed and updated, as indicated in Attachment D.
Long-Term Planning (BCP)	BCT	QST delivered the draft Version I BCP on March 15, 1998. The document is under review, and Ellis has a continuing action item, as described in Attachment D, to accomplish contractual arrangements for finalization of Version I of the BCP.

Goals/Metrics Update	BCT	Goals and metrics are on the September agenda (Attachment C). The team began brainstorming this topic during the June meeting, and also began development of preliminary goals for consideration by the group. Attachment G provides the DOD Measures of Merit for BRAC projects submitted by Lisa Kingsbury for group consideration in the development of project goals and metrics. David also previously provided several handouts for the team to review in preparation for discussions on this topic.
Facilitator Evaluation	David Smith	See Attachment F.

ATTACHMENT A
LIST OF ATTENDEES
PARTNERING SESSION #10
KNOXVILLE, TN
AUGUST 5 – 6, 1998

Ron Levy, Ft. McClellan

Lisa Kingsbury, Ft. McClellan

Ellis Pope, Mobile District Corps of Engineers

Chris Johnson, Alabama Department of Environmental Management

Bart Reedy, Environmental Protection Agency, Region IV

Jeanne Yacoub, Project Manager, IT Corporation

David Smith, Team Facilitator, Smith and Associates

Guests:

Ross McCollum (Mobile District)

Tim Frederick (Gannett Fleming)

Steve Moran (IT Corporation)

Jeff Tarr (IT Corporation)

Randy McBride (IT Corporation)

Paul Goetchius (IT Corporation)

Adrian Gonzalez (IT Corporation)

Ben Redmond (IT Corporation)

Jeff Hackworth (IT Corporation)

ATTACHMENT B
BCT GROUND RULES

1. Start and finish meetings and breaks on time.
2. One person talks at a time.
3. Stay focused on the agenda.
4. Distribute minutes and meeting agenda two weeks in advance of meeting.
5. Avoid interruptions and side conversations.
6. Keep agenda to manageable size.
7. Do homework/come prepared.
8. Consensus decisions.
9. Clarify differences.
10. Rotate meeting locations among BCT representatives.
11. Rotate meeting leader.
12. Be courteous/tactful/honest/respectful.
13. BCT pre-approves all guests.
14. Support BCT decisions.
15. Seek to understand others positions and styles.
16. Identify and agree upon issues/interactions, which are to be retained within the team.

ATTACHMENT C

AGENDA

BCT MEETING OF SEPTEMBER 16 – 17, 1998

1. Check In
2. Guest Introduction/Role in Meeting
3. Review Ground Rules (Attachment B to these minutes)
4. Finalize Agenda with additions and/or subtractions (Item 9 of this Attachment)
5. Accept Previous Meeting Minutes
6. Review Action Items from Previous Minutes (Attachment D to these minutes)
7. Review Long-Term Planning (BCP)
8. Goals/Metrics Update (Attachment G to these minutes)
9. Accomplish Agenda Items (Item 9 of this Attachment)
10. Meeting Summary Review
 - Set next meeting date
 - Set next meeting agenda
 - Set time and date for conference call
 - Set meeting dates for next six months
 - Review action and consensus items
 - Review and evaluate Partnering Process

ITEM #9
SEPTEMBER AGENDA

Tuesday, September 15, 1998

Check-in:
Hampton Inn
Anniston, AL
(256) 835-1492

Wednesday, September 16, 1998

0800 – 0830	Check-In Welcome to Ft. McClellan	BCT
0830 – 0930	Finalize Minutes/Agenda	BCT
0930 – 0945	Break	
0945 – 1200	Comment Resolution Site-Specific Work Plans	BCT w/Project Team
1200 – 1300	Lunch	
1300 – 1700	Comment Resolution Site-Specific Work Plans	BCT w/Project Team

Breaks as Needed

Dinner Plans

Thursday, September 17, 1998

0745 – 0800	Check In	BCT
0800 – 1200	Comment Resolution Site-Specific Work Plans	BCT w/Project Team
1200 – 1300	Lunch	
1300 – 1700	Comment Resolution Site-Specific Work Plans	BCT w/Project Team

Breaks as Needed

Adjourn

Parking Lot Items from last Agenda

Goals and Metrics

Ranges

Geophysics

Smoke Areas R and S, Chemical Area in Archive Search Report

Joan McKinney (10 minutes at 9:30 am)

Document Prioritization (Reports and Reviews)

Archaeological Investigations (Tim Rice)

Ecological Update

Relative Risk vs. SIs at Range K, SOTS, Shell Tapping Area

Landfill Strategy

ATTACHMENT D
MEETING SUMMARY
With
ACTION ITEMS

Next Meeting: September 16 – 17, 8 am to 5 pm
Ft. McClellan, AL

Primary Agenda: Resolution of Comments on IT Work Plans, Continued Discussion on Goals and Metrics

August Meeting Summary:

Administrative Items – Lisa provided the following handouts to Jeanne Yacoub:

➤ Trustee letters for the BCP File

Finalize Agenda and Minutes – Draft June minutes were slightly modified, and accepted as final. The BCT also added some items to the agenda parking lot.

Action Items – The BCT reviewed June’s action items, updated them, and developed others that are identified in Attachment D.

Document Copies – Bart requested that Bobby Lewis of EPA Athens be added to the distribution list for one copy of all documents. Ron indicated that US Fish and Wildlife should also be put on document distribution, and will provide an address. In an August 14 email, Lisa indicated that the Peer Review Team and AEC recommended adding the Center for Health Promotion and Preventive Medicine (Dennis Drucker) and AEC (Joe King) to the distribution list as well. CHPPM will receive 6 copies, and AEC will receive 1 copy.

Comments on Work Plans – The BCT will review work plan packages 4, 5, and 6, and provide comments to IT to accomplish comment resolution at the September BCT meeting. Attachment E provides a revised schedule for the work plan reviews and comment responses.

Lead-Based Paint – Bart raised the issue of the Army’s LBP policy with regard to how the BCT will track LBP sites. Ron stated that the Army’s policy is to notify occupants of LBP in buildings, and to scrape and repaint if the paint is in deteriorated condition. As a result of the discussion, Bart will reissue his letter of 8 June to be more specific about LBP in soils rather than on building walls, and the BCT will include its LBP strategy in the BCP.

Chocolocco Corridor – Ron, Lisa, and Ellis will follow up with David Taylor on cleanup policy for the Chocolocco Corridor.

BLM Property – BLM has relinquished property to the Army and the Army will transfer that property.

Geophysical Surveys – Ellis and Ross discussed their expectations for the geophysical survey results currently underway at Ft. McClellan, and also indicated their concerns that some of the proposed techniques may not yield definite information given site conditions at the base. Ross' expectations are that surveyed anomalies will be identified to the extent that they can be defined. Jeff Hackworth addressed these concerns, and indicated that IT would make every effort to produce conclusive information as a result of the geophysical survey efforts. Ross will visit the site in the upcoming weeks to observe the geophysical survey effort.

Immunoassay v. Field GC – IT technical personnel recommended that field GC be used instead of immunoassay techniques because field GC will provide higher quality quantitative data using EPA methods for approximately equivalent cost. This strategy was accepted by the BCT.

UST Report – The BCT will review the UST report for information, but decided that written comments on the report would not be necessary, since this is an information compendium designed to put all known tank information in one document for easier reference.

Parcel Definition – Steve discussed IT's findings during work planning that several parcel locations differ significantly from locations indicated on EBS parcel maps. QST warned the BCT of this problem during previous meetings. As a result of these discrepancies, the BCT will add a parcel [500(7)] to identify trenches near parcel 122 (Fog Oil Storage). Additionally, IT recommended that the EPIC data be used as the baseline in lieu of the EBS when there are discrepancies on the maps.

APECs – Adrian presented his strategy for definition of Areas of Potential Ecological Concern (APECs) to the BCT for consideration. Adrian has proposed 13 APECs on the Main Post, 4 APECs on the Choccolocco Corridor, and 7 APECs on Pelham Range. These APECs are grouped into 16 categories based on habitat considerations. The BCT accepted Adrian's proposal which is currently under final review by EPA contractors pending inclusion in the final Installation-Wide Work Plan.

Background Metals Report – The BCT discussed SAIC's recent analytical findings of nitroaromatics in one of the wells currently included in the background metals database. Paul Goetchius expressed his concern that keeping that well in the data set might present an area for future challenges to the validity of the background metals database. The group discussed possible courses of action to address this issue, along with the advantages and disadvantages of each alternative. Essentially, the BCT identified three possible courses of action:

- Remove the offending well from the data set,
- Sample all the other wells in the data set for explosives, or
- Keep the offending well in the data set and explain that metals concentrations in that well are consistent with metals findings in other background wells.

CONSENSUS: After discussing the impacts of each alternative, the BCT elected to keep the well in the data set, since the metals concentrations in the well were consistent with metals concentrations in all the other wells in the data set.

Bart and Chris will provide their written comments on the Background Metals Report to Lisa and Ellis by

August 21.

Landfill Report and Strategy – The BCT decided that no further groundwater monitoring would take place at Landfills 1 and 2 at this time, and engaged in extensive discussion over the course of action that IT has recommended at Landfill 3. IT will work with Ross, Bart, and Chris to propose a technical approach for consideration by the BCT. Ellis will issue an RFP to accomplish the proposed characterization at Landfill 3. Bart and Chris will issue a letter responding to IT's landfill report. **CONSENSUS: The draft report will be accepted with no further iterations.**

BCP – The BCT decided that comments on the BCP would be prepared prior to the October meeting to enable a real-time review of those comments with IT.

Success Stories – By the end of the meeting, the BCT recognized that several highlights marked this very successful meeting. Those events were:

- Real-Time resolution of Gannett Fleming's comments on IT's work plans,
- Acceptance of IT's Long-Term Landfill Monitoring Report after one iteration. Bart and Chris will provide brief letters clarifying stating their positions.
- Resolution of Soil-to-Skin Adherence Factor between Paul and Ted. This issue initially appeared to be an area where EPA would need time to revise policy and guidance; Paul and Ted were able to work out a mutually acceptable strategy without further delay of the Installation-Wide Work Plan.

Future Meetings – The next BCT meetings will take place September 16 – 17 at Ft. McClellan, October 21 – 22 in Orange Beach, AL, and tentatively November 30 – December 1 in Norcross, GA.

Status of Action Items

Action Item No.	Responsible Team Member	Due Date	Status	Action Item
97/10/1	BCT	Nov 97	Underway	Provide Jeanne with goals and metrics information for future distribution with minutes (Lisa has provided information, included as Attachment G, on DOD Measures of Merit for use in the development of project goals and metrics).
97/10/2	David	Nov 97	Underway	Provide example roles/responsibilities for meeting leader and gatekeeper (David accomplished this action on time in November, but the BCT has not yet addressed this topic, therefore it continues to be carried from the October meeting).
98/02/2	Ellis	Feb 98	Done	Ellis will work the contractual requirements necessary to finalize Version I of the BCP.
98/02/4	BCT	Mar 98	Done	Comments on IT work plans. Packages 1, 2, and 3 done; packages 4, 5, and 6 to be accomplished before September BCT meeting.
98/02/5	Ellis	May 98	Done	Ellis will schedule a conference call with Don Byars to coordinate with Corps' and Ft. McClellan's Safety offices to ensure IT's Safety Plan is compliant with Army requirements regarding UXO/CWM sites.
98/03/1	David	May 98	SNR	Consolidate team roles and responsibilities.
98/03/2	Bart/David	May 98	SNR	Develop a "strawman" of process roles and responsibilities.
98/03/3	Bart/Chris	April 98	Done	Issue a letter of concurrence with the EBS, stating nonconcurrence as exceptions.
98/03/8	Ron	May 98	Underway	Draft BCT Success Stories for Tier II, conference call with BCT.
98/03/9	Chris	May 98	Done	ADEM will request clarification of Army position on investigation/cleanup of Choccolocco Corridor.
98/03/10	Chris	May 98	SNR	ADEM to schedule meeting with Ft. McClellan, National Guard Bureau to ensure DERA sites are picked up by ANG license of property.
98/03/11	Bart	May 98	Dropped	Draft letter to FMDC on FMDC participation in BCT for consideration by BCT.
98/03/13	Bart	April	Done	Coordinate conference call with Rick Buttons (EPA) to review hot cell/Rideout Field rad issues and compliance.

98/06/1	Lisa	June 98	Done	Provide Chris with criteria that determines a DERA site.
98/06/2	Chris	June 98	SNR	Ascertain participation in Ft. McClellan project by GSA and Alabama Fish and Game.
98/06/3	Ron	June 98	Done	Ascertain participation in Ft. McClellan project by USF&W (Sharon Delchamp).
98/06/4	Adrian	July 98	Done	Prepare technical memo to Ted Simon identifying risk assessment endpoints.
98/06/5	Ted	July 98	Done	Review Adrian's technical memo.
98/06/6	Ellis	July 98	Dropped	Provide distribution and copies for Adrian's memo.
98/06/7	Ron	June 98	Done	Inform Tier II link (Francine Cole) of BCT August meeting.
98/08/1	Bart	Sept 98	SNR	Reissue June 8 letter to be more specific about LBP in soils rather than on walls in buildings.
98/08/2	Ron, Lisa	Sept 98	SNR	Follow up with David Taylor on cleanup policy for Choccolocco Corridor.
98/08/3	Bart, Chris	Aug 98	SNR	Comments on Background Metals Report to Lisa and Ellis.

*SNR=Status Next Report

ATTACHMENT E

PLANNING AND REVIEW SCHEDULE
FOR
FUEL TRAINING AREA SITES,
AND
LANDFILLS 1, 2, AND 3

	Site Name	Parcel No.	Document	Start Date	To Client	Remarks	Regulatory Comments	Comment Response	Final Workplan
Package 1	CK05 WAD 1 (774645. 01010200)								
	11 th Chem Motor Pool & UST	29(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	UST Bldg 3298 Motor Pool 11th Chem Washrack Bldg 3262	30 (7) 74(7)							
	Old Hospital	95(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	Former Motor Pool Area 2000 Former Gas Station Area	144(7) 137(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
Package 2	GSA Area and Surrounding Warehouses	151(7)	SSFP/SSHP	4/8/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	UST GSA Motor Pool Bldg 238	2(7)							
	UST POL Point GSA Area	4(7)							
	Former Battery Maintenance Bldg 234 GSA Area	67(7)							
	Washrack Bldg 232	69(7)							
	UST Former Gas Station near Bldg 234	238(7)							
	Washrack near Bldg T-222	129(7)							
	Multicraft Shop Bldg 245 (Demolished)	111(7)							
	Former Dry Cleaning Area Bldg T-233 Washrack at Nielsen St	91(7) 128(7)							
Package 3	Former Motor Pool Area 3100	146(7)	SSFP/SSHP	4/10/98	5/26/98	Completed	7/17/98	7/29/98	8/31/98
	UST Bldg 3138 Area 3100 Motor Pool	212(7)							
	UST Bldg 3138 Area 3100 Motor Pool	24(7)							
	UST Bldg 3138 Area 3100 Motor Pool	25(7)							
	Washrack Bldg 3142	73(7)							
	Autocraft Shop/Former DPDO Bldg 1800	100(7)	SSFP/SSHP	4/10/98	5/26/98	completed	7/17/98	7/29/98	8/31/98
	UST Autocraft Shop (assoc. w/100) UST Autocraft Shop (assoc. w/100)	20(7) 47(7)							
Former Motor Pool Area 1800/1900 UST Bldg 1997 1800/1900 Motor Pool	145(7) 52(7)	SSFP/SSHP	4/10/98	5/26/98	completed	7/17/98	7/29/98	8/31/98	
Package 4	Former Decontamination Complex Bldg 1271	93(7)	SSFP/SSHP	5/21/98	6/3/98	completed	8/19/98	9/2/98	10/2/98
	UST Decon Fac Bldg 1271 Assoc. w/ 93(7)	46(7)							
	Former Gas Station @ Bldg 1294	140(7)							
	Washrack Bldg 1298	70(7)							
	Former Motor Pool Area Bldg 1398 4th Ave	148(7)	SSFP/SSHP	5/7/98	6/3/98	completed			
	Former Gas Station @ Area 13 Bldg 1394	16(7)					8/19/98	9/2/98	10/2/98
	Former Motor Pool Area 600 GMO	149(7)	SSFP/SSHP	5/7/98	6/3/98	completed			
	UST Former Gas Station Bldg 694	136(7)							
	Quarter Master's Gas Storage	130(7)							
	Former Fuel Yard	131(7)							
	Motor Pool Area 800	164(7)	SSFP/SSHP	5/4/98	6/3/98	completed	8/19/98	9/2/98	10/2/98
	UST Bldg 888 Motor Pool	11(7)							
	Washrack Bldg 866	68(7)							
UST Bldg 894 Motor Pool	12(7)								
Former Gas Mask Test Chambers Bldg 439	196(7)	SSFP/SSHP	5/15/98	6/3/98	completed	8/19/98	9/2/98	10/2/98	
Former CS Training Area	198(7)								
Gas Mask Test Chamber Bldg T-401 & 402	195(7)								

Package 5	Former PCP Dip Tank DEH Compound	64(7)	SSFP/SSHP	5/20/98	6/12/98	completed	8/19/98	9/2/98	10/2/98
	UST Bldg 202/215 DEH Compound	1(7)							
	Washrack Bldg 214 DEH Compound	64(7)							
	Pesticide Mix/Storage Facility Bldg 211	64(7)							
	Herbicide Storage Facility Bldg 208	64(7)							
	Post Garbage Dump North of Reilly Airfield	126(7)	SSFP/SSHP	4/27/98	6/12/98	completed	8/19/98	9/2/98	10/2/98
	Former Motor Pool Area 3100 S of 23rd St	147(7)	SSFP/SSHP	5/5/98	6/12/98	completed	8/19/98	9/2/98	10/2/98
	Washrack Bldg 3146/3147	72(7)							
	UST Bldg 3196/3148 Motor Pool	27(7)							
	UST Bldg 3196/3148 Motor Pool	28(7)							
Training Aids Bldg 267	166(7)	SSFP/SSHP	5/26/98	6/12/98	completed	8/19/98	9/2/98	10/2/98	
Former Chem Laundry and Motor Pool Area 1500	94(7)	SSFP/SSHP	5/22/98	6/12/98	completed				
UST Former Gas Station Bldg 15 Motor Pool	132(7)								
UST Former Gas Station Bldg 1494 Area 14	133(7)								
Former Gas Station Bldg 1594 Area 15	134(7)								
Package 6	Range 24A Fog Oil drum Storage	88(6)	SSFP/SSHP	5/26/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Range 24A Multi-Purpose Range	108(7)	SSFP/SSHP	5/26/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Smoke Area BVZ	124(7)	SSFP/SSHP	4/29/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Smoke Area S	106(6)	SSFP/SSHP	4/29/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Smoke Area R	105(6)	SSFP/SSHP	4/29/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Stump Dump	82(7)	SSFP/SSHP	6/1/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Old Incinerator Bldg 5710	125(7)	SSFP/SSHP	5/26/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Former Smoke Area Choccolocco Corridor	107(7)	SSFP/SSHP	5/19/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
	Former Smoke Area South Slope Morgan Mountain	159(7)	SSFP/SSHP	5/19/98	6/19/98	completed	8/19/98	9/2/98	10/2/98
WAD 03 (774645.03010100)									
Waste Chemical Storage Area	87(7) & 10(7)	SSFP/SSHP	3/30/98	5/22/98	completed	6/30/98	7/14/98	8/31/98	
WAD 05 (774645.0501010100)									
Former Fire Training Pit	77(7)	SSFP/SSHP	4/13/98	5/22/98	completed	6/30/98	7/14/98	8/31/98	
WAD 07 (774645.07010200)									
Industrial Landfill	175(5)	Rem.Design							On Hold
WAD 09 (774645.09020100)									
UST Records Review		UST Report	3/30/98	6/30/98	completed				
WAD 11 (774645.11010100)									
Range J	202(7)	RI SSFP/SSHP	6/5/98	8/28/98		9/18/98	10/2/98	11/10/98	
CK004 (773191.03040000)									
Landfill 1	78(6)	LTM Report	4/1/98	5/15/98	Completed				
Landfill 2	79(6)								
Landfill 3	80(6)								
CK004 (773191.01010400)									
Range 12	70Q	SSFP/SSHP			On hold				
Range 13	71Q	SSFP/SSHP			On hold				
Range 19	75Q	SSFP/SSHP			On hold				
Skeet Range	69Q	SSFP/SSHP	3/12/98		On hold				
Former Transformer near Building 3798	57Q	SSFP/SSHP	3/12/98	5/22/98	Completed				
Area 45/Weapons Demonstration Area	232Q/194Q	SSFP/SSHP	3/12/98		On hold				
CK003 (773019.05020100)									
Range K: Former Agent Training Area	203(7)	SSFP/SSHP	10/5/97	11/5/97	Respondin				
Former Shell Tapping Area	201(7)	SSFP/SSHP	10/5/97	11/5/97	g				
SOTS Site	102(7)	SSFP/SSHP	10/5/97	11/5/97	to				
					Comments				

ATTACHMENT E

PLANNING AND REVIEW SCHEDULE
FOR
PRINT PLANTS/MOTOR POOL SITES

	Site Name	Parcel No.	Document	Start Date	To Client	Remarks	Regulatory Comment	Comment Response	Final Plan
Package 7	Fill Area West of Range 19	233(7)	SSFP/SSHP	6/26		On Hold	On Hold	On Hold	
	Fill Area End Reilly Air Field	227(7)	SSFP/SSHP	6/26/98	8/21/98	completed	9/25/98	10/9/98	
	Fill Area Northwest of Reilly Air Field	229(7)	SSFP/SSHP	7/3/98	8/21/98	completed	9/25/98	10/9/98	
Package 8	Drain Field	236(Q)	SSFP/SSHP	7/8/98	8/21/98	completed	9/25/98	10/9/98	
	Probable Fill Area at Range 30	231(7)	SSFP/SSHP	7/17/98	8/21/98	completed	9/25/98	10/9/98	
	Motor Pool Area 1300	143(7)	SSFP/SSHP	7/1/98	8/21/98	completed	9/25/98	10/9/98	
Package 9	Washrack Building 1294	168(7)	SSFP/SSHP	7/7/98	8/21/98	completed	9/25/98	10/9/98	
	Small Weapons Cleaning and Storage Compound Bldg 1378	174(7)	SSFP/SSHP	7/13/98	8/21/98	completed	9/25/98	10/9/98	
	Former Motor Pool Area 1000	150(7)	SSFP/SSHP	7/17/98	8/21/98	completed	9/25/98	10/9/98	
	UST Gym Pool Bldg 1012	13(7)					9/25/98	10/9/98	
	Former Gas Station Area 1000	139(7)					9/25/98	10/9/98	
	Golf Course	178(7)	SSFP/SSHP	6/26/98	7/31/98	Completed	8/28/98	9/11/98	
Package 10	Former Printing Plant Building 1060	172(7)	SSFP/SSHP	7/3/98	7/31/98	Completed	8/28/98	9/11/98	
	Bulk Storage Area Building 296	60(6)	SSFP/SSHP	7/8/98	7/31/98	Completed	8/28/98	9/11/98	
	Trench Near Range 20 Firing Line	239(7)	SSFP/SSHP	6/26/98	8/28/98	Completed	9/30/98	10/14/98	
Package 11	Trench Near Range 20 Firing Line	240(7)	SSFP/SSHP	7/3/98	8/28/98	Completed	9/30/98	10/14/98	
	Ground Scar with Probable Trenches at Driving Course	200(7)	SSFP/SSHP	7/8/98	8/28/98	Completed	9/30/98	10/14/98	
	Former Printing Plant Building 144	171(7)	SSFP/SSHP	7/10/98	8/19/98	Completed	9/18/98	10/5/98	
	Printing Plant Building 143 Basement	138(7)	SSFP/SSHP	7/17/98	8/19/98	Completed	9/18/98	10/5/98	
Package 12	Printing Plant Building 3183	162(7)	SSFP/SSHP	7/24/98	8/19/98	Completed	9/18/98	10/5/98	
	Personnel Decontamination Station Building 3185	179(7)	SSFP/SSHP	7/31/98	8/19/98	Completed	9/18/98	10/5/98	
	Former Fog Oil Storage Area West of Skeet Range	122(7)	SSFP/SSHP	7/3/98	8/19/98	completed	9/18/98	10/5/98	
	Trenches West of Remount	228(7)	SSFP/SSHP	8/6/98	8/19/98	Completed	9/18/98	10/5/98	
	Printing Plant Building 151	173(7)	SSFP/SSHP	7/24/98	9/11/98		9/25/98	10/9/98	
Package 13	Washrack Building 1740 Soldiers Chapel	127(7)	SSFP/SSHP	8/6/98	9/11/98		9/25/98	10/9/98	
	AST at Range 16	177(7)	SSFP/SSHP	8/12/98	9/11/98		9/25/98	10/9/98	
	Former Ordnance Motor Repair Area	75(7)	SSFP/SSHP	9/1/98	9/10/98		10/2/98	10/16/98	
	General Purpose Bldg 303	41(7)							
	Recycling Center Bldg 338	42(7)							

Package 14	Bldg 326 (former OMRA)	5(7)							
	Recycling Center Bldg 338	6(7)							
	Former Small Weapons Repair shop Bldg 335	66(7)							
	DRMO Area	85(7)	SSFP/SSHP	7/15/98	8/7/98	Completed	9/4/98	9/18/98	
Package 15	Fill Area North of ASP	230(7)	SSFP/SSHP	7/22/98	8/7/98	Completed	9/4/98	9/18/98	
	Cleared Area with Mound Choccolocco Corridor	237(7)	SSFP/SSHP	7/29/98	8/7/98	Completed	9/4/98	9/18/98	
WAD 17	Habitat-Specific Ecological Screening Assessment			9/8/98	11/13/98		1/15/99	2/5/99	
	Ecological Screening of Creeks and Tribs /Installation-wide Watershed			9/8/98	11/13/98		1/15/99	2/5/99	
WAD 19	Indoor Pistol Ranges Removal	16Q,217Q		6/26/98	8/12/98	Completed	9/11/98	9/28/98	
	Range J	202(7)	RI SSFP/SSHP	6/26/98	8/28/98	Completed	9/18/98	10/2/98	

ATTACHMENT F

FACILITATOR OBSERVATIONS AND RECOMMENDATIONS

MEETING SUMMARY:

This was the most productive meeting to date. Achieving comment resolution for Site-Specific Work Plans and strategy discussion/comment resolution for the Long Term Monitoring Report were the primary meeting objectives. These complex tasks were accomplished rapidly, smoothly and creatively. Team members were well prepared and responsive. Several significant agreements were reached as the Tier I Team evidenced a continuing “WE” perspective.

Team progress was evident as members rapidly identified several emerging “success stories”. Included among these were: cost effective reporting strategies, resolution of “soil-to-skin” adherence questions, real time review of consultant response to comments, and cost avoidance/quality improvements associated with the background metals survey.

Productivity and cohesiveness remained high throughout as team members worked consistently to manage their agenda and outcomes.

TEAM DEVELOPMENT ISSUES:

The “high performance” period in the BCT’s development is an important event. The team has shown several significant successes and has identified the “enjoyment” associated with this level of performance. Improved team solidarity and productivity are both cause and effect.

Appreciation for differing team member perspectives and creative “out-of-the-box” thinking contributed to successful meeting outcomes. Of particular note were Ron Levy’s clarity and boundary maintenance, Chris Johnson’s creatively applied technical expertise, and Bart Reedy’s successful attention to person and process issues.

RECOMMENDATIONS FOR FUTURE TEAM BUILDING/MAINTENANCE:

- > Develop written “success stories” consistent with BCT member perspectives.
- > Continue to establish and maintain realistic but challenging agendas.
- > Pay careful attention to selection of meeting location and format.
- > Build upon and reaffirm successes and remain alert to inevitable fluctuations in performance as new developmental issues surface.
- > Maintain agenda with clear discussion/agreement to diversions.

ATTACHMENT G

DOD MEASURES OF MERIT
FOR CONSIDERATION IN THE DEVELOPMENT OF
PROJECT GOALS AND METRICS

The following DOD Measures of Merit under the BRAC Program (provided by Lisa Kingsbury) may provide a starting point for consideration in the development of goals and metrics for the Ft. McClellan project. Lisa's Email of 12/10/97 listed numerous Measures of Merit for various programs; the BRAC Program Measures of Merit are listed below:

MoM1: Relative Risk Reduction

The number of sites that are classified as high, medium, and low relative risk, and as RC or NFA

MoM2: Restoration

The number of acres that are transferable from DOD's control according to the requirements of CERCLA

MoM3: Compliance

The number of acres for which closure-related compliance projects have been completed

MoM4: Planning

The number of acres that have completed the environmental analysis and decision documents for disposal and reuse of property that are required under the National Environmental Policy Act (NEPA)

ATTACHMENT G

REFERENCES FOR CONSIDERATION IN THE DEVELOPMENT OF GOALS AND METRICS

- Region 4 Partnering Success Stories
- Hurlburt AFB Metric No. 1, Summary of IRP Site Status
- Compilation of Metrics Input

ATTACHMENT G
RESULTS OF BRAINSTORMING ON GOALS AND METRICS
JUNE 6, 1998

<u>Success Stories</u>	<u>Outcomes</u>	<u>Goals/metrics</u>
SSSLs	Cost Avoidance	SIs Completed
Background Metals	Documents Reviewed	RAs
Partnering Innovations	Decision Documents	Remedy in Place
Real Time Reviews	-- RODs	Acres Transferred
Synergistic Scoping	-- NFAs	Acres Investigated
	-- Action Memos	Site Closures
	-- ETC (?)	\$ Saved
	Time Savings	“Walk Away” Cleanups
	Scope Savings	(minimal deed restrictions)
		Document Review Time

<u>Time</u>	<u>Money</u>	<u>Property (for transfer)</u>
Doc Review – Lisa	Document Submittals	Acres – Lisa
-- Baseline		-- Transferable
		-- Investigated
		-- Remediated
Contracts in Place – Ellis	Generic Work Plan – Jeanne	Parcels – Lisa
Meetings – Ron/Lisa	SOW – Ellis	Buildings – Lisa
Investigations – Chris	Background Metals – Chris	Decision Documents – Lisa
Identify Opportunities	GIS/GPS – Ron	FOST/FOSL – Ron
for Early Remediation	SSSL – Jeanne	SI
SOW – Ellis		Reuse Phases Available