

FT. McCLELLAN BCT MEETING MINUTES
 PARTNERING SESSION #26
 FT. McCLELLAN, AL
 JUNE 28 – 29, 2000

AGENDA ITEM	RESPONSIBILITY	NOTES
Check In Guest Introduction and Roles	Host: Ron Levy Leader: Recorder: Jeanne Yacoub	See Attendees List – Attachment A.
Ground Rules	BCT	Attachment B provides the ground rules established in October, 1997.
Agenda	BCT	The BCT revised the June agenda, and proceeded accordingly. Attachment C provides the draft August agenda. Attachment D provides the June meeting summary.
Accept Previous Minutes	BCT	The team reviewed the draft May minutes, made some revisions, but did not finalize them since Bart Reedy wanted to provide his input in person, but was not present for the June meeting.
Action Items	BCT	Action items were reviewed and updated, as indicated in Attachment D.
Long-Term Planning (BCP)	BCT	One of the main agenda items for the June, 1999 meeting was BCP discussions. The team has set the BCP aside pending resolution of some policy issues that require resolution prior to completion of the BCP. Attachment E provides the reporting and review schedule for the deliverables that will be part of the BCP master schedule.
Goals/Metrics Update	BCT	Goals and metrics remain on the agenda (Attachment C). The team began brainstorming this topic during the June, 1998 meeting, and also began development of preliminary goals for consideration by the group. Attachment G provides the DOD Measures of Merit for BRAC projects

		submitted by Lisa Kingsbury for group consideration in the development of project goals and metrics. David Smith also previously provided several handouts for the team to review in preparation for discussions on this topic.
Facilitator Observations	David Sanderson	David Sanderson attended his tenth meeting with the team this month. His notes and observations are provided at Attachment F.

ATTACHMENT A

LIST OF ATTENDEES
BCT SESSION #26
FT. McCLELLAN, AL
JUNE 28 – 29, 2000

Ron Levy, Ft. McClellan
Lisa Kingsbury, Ft. McClellan
Ellis Pope, Mobile District Corps of Engineers
Philip Stroud, Alabama Department of Environmental Management (ADEM)
Valerie Clinkenbeard, US Army Engineering and Support Center, Huntsville (CEHNC) (June 28th only)
David Sanderson, Facilitator (June 29th only)
Jeanne Yacoub, The IT Group
Steve Moran, The IT Group

Guests:

Rick Aiken, TRADOC
Dave Moccia, Foster Wheeler Environmental Company (FWENC)
Jeff Tarr, The IT Group
Troy Winton, The IT Group
Bill Shanks, Ft. McClellan

ATTACHMENT B
BCT GROUNDRULES

1. Start and finish meetings and breaks on time.
2. One person talks at a time.
3. Stay focused on the agenda.
4. Distribute minutes and meeting agenda two weeks in advance of meeting.
5. Avoid interruptions and side conversations.
6. Keep agenda to manageable size.
7. Do homework/come prepared.
8. Consensus decisions.
9. Clarify differences.
10. Rotate meeting locations among BCT representatives.
11. Rotate meeting leader.
12. Be courteous/tactful/honest/respectful.
13. BCT pre-approves all guests.
14. Support BCT decisions.
15. Seek to understand others' positions and styles.
16. Identify and agree upon issues/interactions, which are to be retained within the team.

ATTACHMENT C

AGENDA BCT MEETING OF AUGUST, 2000

1. Check In
2. Guest Introduction/Role in Meeting
3. Review Ground Rules (Attachment B to these minutes)
4. Finalize Agenda with additions and/or subtractions (Item 9 of this Attachment)
5. Accept Previous Meeting Minutes
6. Review Action Items from Previous Minutes (Attachment D to these minutes)
7. Review Long-Term Planning (BCP)
8. Goals/Metrics Update (Attachment G to these minutes)
9. Accomplish Agenda Items (Item 9 of this Attachment)
10. Meeting Summary Review
 - Set next meeting date
 - Set next meeting agenda
 - Set time and date for conference call
 - Set meeting dates for next six months
 - Review action and consensus items
 - Review and evaluate Partnering Process

ITEM #9
DRAFT AUGUST AGENDA

Tuesday, August 1, 2000

0800 – 0830	Check-in	BCT
0830 – 0900	Finalize Minutes/Agenda/ Action Items	BCT
0900 – 0930	Site-Wide UXO Work Plan Comment Resolution	H'ville
0930 – 1000	Action Memorandum	H'ville
1000 – 1030	Low-Flow Re-Sample Results	IT
1030 – 1200	CDTF Fill Area Site Visit	BCT
1200 – 1300	Lunch	
1300 – 1400	Parcel 186 T-38 Comment Resolution	IT
1400 – 1430	Parcel 135Q-X Impact Area Comment Resolution	IT
1430 – 1500	Parcel 90Q-X Hand Grenade Range Comment Resolution	IT
1500 – 1700	BCT Procedures and Ground Rules	David w/BCT

Breaks as Needed
Dinner Plans

Wednesday, August 2, 2000

0800 – 0830	Parcel 138 Print Plant Bldg 143 Comment Resolution	IT
0830 – 0900	Parcel 131 Former Fuel Yard Comment Resolution	IT
0900 – 0930	Parcel 130 Fmr Qtr Mstr's Gas Comment Resolution	IT
0930 – 1000	Parcel 105 Smoke Area R Comment Resolution	IT
1000 – 1100	BCP Parcel Tracking	BCT
1100 – 1200	Parcel 178 Golf Course Site Presentation	IT
1200 – 1300	Lunch	
1300 – 1400	Parcel 95 Old Hospital Site Presentation	IT
1400 – 1500	Parcel 152 Former DPDO Site Presentation	IT
1500 – 1600	Parking Lot	BCT
1600 – 1700	Meeting Reflections	BCT

Breaks as Needed
Adjourn

Parking Lot Items

Goals and Metrics

Meeting Management

- Agenda Setting
- Break Configurations

Tier II Involvement

ATTACHMENT D
MEETING SUMMARY
With
ACTION ITEMS

Next Meeting: August 1 - 2, 2000
Ft. McClellan, AL

Primary Agenda: Comment Resolution on IT Work Plans and Reports

June Meeting Summary:

Finalize Agenda and Minutes - Draft May minutes were reviewed, revised, and accepted with amendments by all attendees as final. However, Bart Reedy, through conference call with the BCT, indicated his desire to provide his input in person next month, therefore the May minutes will not be finalized until then. The BCT also added some items to the agenda parking lot. The June Parking Lot was modified to include the following items:

- Rad NFAs and Aerial Survey
- Training Needs
- Phytoremediation Update
- NFA Documents
- Parcel 108Q and Others in Priority
- Review Priorities
- Future BCT Meeting Dates
- Team Behaviors

Action Items - The BCT reviewed May's action items, and updated them. The updates are presented in Attachment D.

Colonel Treuting - Colonel Treuting gave his perspective on events over the past month between the Army and EPA regarding team progress on its mission. He believes the document tracking system maintained by Ft. McClellan is a neutral way to track the status of the Fort's documents and where they are in the review and approval process. The tracking system monitors the Army's review as well as ADEM's and EPA's review. Lisa provided copies of the tracking system reports to the BCT for information. There are three different reports, one for Real Estate documents, one for UXO/CWM documents, and another for CERFA Category 7 documents. Lisa updates the documents daily, and will provide them upon request. Ron also suggested making them available to the BCT on a quarterly basis as a minimum.

Glynn Ryan, Colonel Treuting's replacement, stopped by the meeting to introduce himself briefly and meet team members.

Site-Wide UXO Work Plan - All ADEM and Army comments were reviewed and resolved on the plan, however, there are still outstanding EPA comments that require resolution. EPA indicated they have been told

the plan must be approved before intrusive work at M2, and also that it doesn't have to be approved before intrusive work at M2. Valerie's final answer is that the general site-wide plan contains many items that will govern operations at M2. Therefore, the plan needs to be approved before intrusive work at M2.

EPA and ADEM indicated that the work model at M2 was never supposed to serve as a template for future work at FTMC. However, it now appears to Bart and Philip that the Army will use M2 as a template, since the general site-wide plan contains procedures that will be used at all sites on the base. EPA wants to get some further feedback from COMARCO pertaining to this plan because of potential future impacts on other sites. He wants COMARCO to review the plan thinking 2 years down the road when the BCT is working on the wildlife refuge. He doesn't think there is a big correction requirement with the plan, but wants to speak with COMARCO about the future. Valerie indicated that the intent of the site-wide plan is to simplify future plans by eliminating duplication of repetitious procedures, not to lock anybody into inappropriate procedures. She indicated that if site-specific conditions warrant a change from the site-wide plan, the BCT could easily accomplish appropriate changes in the site-specific work plans. EPA indicated they would get comments to Valerie as soon as possible.

M2 Comments - The BCT reviewed and resolved ADEM comments. Bart would like to see M2 removal report requirements. Valerie and FWENC indicated that since they haven't done the work yet, they don't know what the report will contain. However, they agreed that Valerie would email Bart and Philip an outline containing some discussion about each section's content and page count so that Bart and Philip would gain some idea as to the report's nature.

Eastern By-Pass EE/CA - Valerie indicated that COMARCO's comments on the Eastern By-Pass EE/CA came after the report was finalized and after review of the M2 EE/CA. Valerie also thought that most of the comments related to issues and items resolved for M2, but that going back to change the Eastern By-Pass EE/CA would cost money that would not change the alternatives or selection. She recommended not to re-issue the Eastern By-Pass EE/CA, but to incorporate COMARCO comments on EE/CAs going forward. The BCT agreed with her assessment and recommendations. Valerie said she had received Bart's email about the concurrence letter. Neither she nor Lisa can find a concurrence letter from EPA on the Eastern By-Pass EE/CA. Bart will re-send the letter or draft one and get it out to her today. Valerie will also respond to COMARCO comments on the EE/CA, indicating that Huntsville will not change the Eastern By-Pass EE/CA, but will incorporate COMARCO's comments in future documents.

UXO/OE Display - EPA would like to see a display using real munition carcasses as a public education/warning tool on the base. Valerie explained that this is not an appropriate action for work planning. Ron supports the concept, particularly for the wildlife refuge with regard to historic preservation as well as public education. Ron and Valerie are working these issues with the Fish and Wildlife Service.

Document Tracking System - Bart expressed a concern about the tracking system that Colonel Treuting has instituted to track FTMC document status. Bart's concern pertains to the changing priorities and how those are tracked within the system. Bart feels that the system does not indicate when certain reviews are delayed due to a change in priorities. He also questioned whether or not the system is tracking products other than IT reports. Ron indicated that IT did not develop this system to track their reports; rather FTMC developed the system to track all FTMC work documents including real estate, UXO/CWM, and CERFA parcel documents. Bart asked whether SAIC documents were on the system. Ron responded that, with the exception of the RI report, future work resulting from SAIC recommendations is being tracked on the system.

Landfill Cover Material - The Army has removed the borrow area directly south of Landfill 4 from property being transferred to the JPA, with the intent of continuing to use the material in the future for potential landfill cover. EPA suggested the Army verify the suitability of the material for future use as landfill cover material. IT will run analyses to verify that the material identified for future cover material is suitable for cover material.

Lenlock Community Center - Lisa raised the question of whether or not the Army needs to do something right now to ameliorate risks/exposures. Technically, this site is a FUDS, but Army is still working on it.

PAH Screening Document - Everyone had received EPA's concurrence on the Human Health and Ecological Screening Values and PAH Background Summary Report. Phil indicated that he had Chris' agreement as well. IT will finalize the document for use in future reporting.

Gas Mask Test Chambers - Since the Gas Mask Test Chambers fall within the footprint of M1.13, IT considered a briefing on these parcels would be beneficial if FTMC had to raise these sites to a priority level. Jeff Tarr presented information to the BCT on the Gas Mask Test Chamber sites, parcels 195, 196, and 198. Jeff described the fieldwork conducted at these sites, and indicated that even though the analytical results showed no contamination, field workers experienced CS symptoms during conduct of field activities at the sites. For that reason, IT's recommendations in the SI are to demolish the buildings and dispose the debris. Ron indicated that right now the parcels remain active sites and will stay within Alabama National Guard possession. He also indicated that the building structure is likely impregnated with CS gas, and anyone standing close to it will experience symptoms from off gassing of the structure. IT questioned why this site was chosen for an SI if it is to remain active in Alabama National Guard possession. Ron indicated that the National Guard enclave frequently changes, and if the M1.13 property acquisition takes place, FTMC could very well be in a position to adopt IT recommendations. The BCT decided that IT would write up the recommendations in the case of disposal to a non-Federal entity. Ron wants the National Guard to review the SI report. CHPPM will review the reports for the National Guard.

FOMRA - This parcel (including parcels 5, 6, 41, 42, and 75) is proposed for NFA with a land use control for industrial reuse. The BCT discussed how to minimize the footprint of the controlled area with regard to transfer of the property.

Former Waste Chemical Storage Area - This parcel (including parcels 10, 87, and 135) will also remain in National Guard possession, and therefore the SI will need National Guard/CHPPM review. SI analytical results indicate low levels of dioxins that fail residential standards, but meet the industrial reuse standard currently planned for this parcel. IT's recommendations are for no further action because of the planned industrial reuse of the parcel. The BCT agreed with this recommendation.

Buildings South of Reilly Air Field - At this parcel (501), analytical results are all below residential SSSLs. MW02 shows high metals in groundwater, but was also a very turbid sample. While IT recommends no further action at this site, IT also wanted to make the BCT aware that 17 of the 22 samples showed low detections of PCE/TCE. After discussing the site further, the BCT agreed with IT's recommendation for no further action.

Groundwater Turbidity - Phil's feels very strongly that IT can produce improved quality groundwater sample aliquots by using a low-flow sampling technique. He feels that if IT uses the Barcelona-Puls methodology, the sample results will indicate lower metals, and he can "rubber stamp" the SI reports where current analysis

indicates high metals due to turbidity. The BCT engaged in a lively discussion on how to implement Phil's objectives, and decided that a new procedure would need to be written and reviewed prior to any further field work. Phil also wants to return to wells where we have high metals concentrations attributed to high turbidity and resample them using low-flow, slow purge techniques. Steve indicated that this would involve re-sampling 25% or roughly 100 wells. After further discussion, the group decided that re-sampling 5 wells would be adequate to evaluate if the modified sampling strategy would produce better results. The BCT would then extrapolate those findings to existing wells and sample results, and IT will employ the new procedure going forward on any new wells or further groundwater sampling efforts. The BCT decided to resample 1 well at parcel 151 GSA, 2 wells at parcel 145 Motor Pool 1800/1900, 1 well at parcel 501 Buildings South of Reilly Airfield, and 1 well at parcel 173 Print Plant at Building 2051.

Ron explicitly discussed the change in techniques for groundwater sampling and its acceptability to EPA since Bart was not available to provide his input on the issue. Ellis indicated that Bart had given his proxy to Phil via email, and that the revised procedures should be acceptable to EPA if they were acceptable to ADEM. The team also discussed that this action illustrates the team's pattern of behavior to go back and second-guess past decisions and practices in order to achieve incremental improvement to work product. IT will prepare a written procedure for Phil's consideration prior to field implementation.

UST Work Plan Comment Resolution - The BCT addressed and resolved comments on the UST work plan. Philip questioned why the work plan does not include all the ADEM UST protocols. The BCT indicated that this resulted from past input from Chris Johnson. All members agreed that IT should revise the work plan to comply with ADEM UST regulations for removal and closure.

Rad NFAs/Flyover - Lisa has Commodity Site Surveys for several sites that got a radiation survey. She needs a decision document for Building 3192 (Hot Cell) since it is a FOST priority. Eventually, she will need a decision document for Rideout Field. Ellis will amend an existing IT task order to include the fly-over and decision documents. IT will coordinate this activity with Range Control and possibly Anniston Army Depot. Lisa will work to nail down the area to be flown.

Training Needs - Rick wanted to know if the team felt it needs any partnering training, particularly since there is a new member on the team. Ron would like technical training. Since David Sa. provides some training at all the BCT meetings, the team did not identify any immediate further requirements for training.

Phytoremediation Update - The Army asked IT to develop a cost estimate to perform phytoremediation on a 10-acre site (range 25). Ron indicated there are difficulties associated with using BRAC funds for a demonstration project. The Army will perform a TA/TE (Technical Assessment/Technical Evaluation) on the proposed phyto project. The AEC will perform the TA/TE and will recommend whether the demonstration project should go forward.

As a separate issue, Ron also indicated that FTMC will undergo an ITR (internal technical review) in March on the range cleanups and landfill projects.

Jeanne will also set up a meeting on July 10th for the BCT to meet with IT Technology Applications representatives to discuss the specifics of the ESTCP (Environmental Security Technology Certification Program) stabilization demonstration project administered by the Humphries Engineering Center. The objectives of the meeting are to learn about the proposed demonstration and to identify a candidate range for

the demonstration.

NFA Document - ADEM questions whether NFA is an enforceable document. Rick Aiken tried to clarify the issue by indicating that there are two types of NFAs. One where there is no other action, all contaminants are below screening levels. Second type if NFA with land use controls. Rick indicated the Army's position is that all remedial decision documents are enforceable.

Parcel 108Q and Others - Ron wants to know what would be the best date for receiving the final SI report for the parcels within the M1.13 footprint, should the Army decide they need those reports. He does not want IT to prioritize those SI reports yet, just provide dates for him should the requirement become a reality.

Review Priorities - The BCT identified the following priorities for action:

- Concurrence on Site-Wide UXO Work Plan
- Concurrence on revised M2 Action Memorandum
- ADEM concurrence on ESS
- Concurrence on M2 Site-Specific Work Plan (ADEM)
- EPA concurrence on commodity site survey
- ADEM concurrence letter on PAH document
- Review HHS ECOP and DOJ ECOP
- Iron Mountain Road Ranges EE/CA

Conference Calls - The team decided to have a conference call on July 10th at 1:00 CST, and on August 7th at 1:00 CST. Ron's administrative assistant will coordinate the call, and provide information via email.

Team Behaviors - David facilitated a workshop on team behaviors with the group for about 2 hours. His notes are provided at Attachment F.

Future Meetings - August 1 - 2 at Ft. McClellan, August 22 - 23 at Ft. McClellan, September 19 - 20 at Ft. McClellan, October 18 - 19 in Gatlinburg, TN.

Status of Action Items

Action Item No.	Responsible Team Member	Due Date	Status	Action Item
00/4/4	Bart	May 00	SNR	Provide a LUCIP format to CEHNC.
00/6/1	Jeanne	June 30	Done	Set up meeting between BCT and IT Technology Applications representatives to discuss ESTCP demonstration project.
00/6/2	Bart	June 28	SNR	Provide Valerie and Lisa with EPA concurrence letter on Eastern By-Pass EE/CA.

*SNR=Status Next Report

ATTACHMENT E

FORT McCLELLAN DELIVERABLES SCHEDULE

Parcel Number	Description	Recipient	Report	Draft	Comments	Comment Response	Final
FORMER FIRE TRAINING PIT							
7(7)	UST	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
77(7)	FORMER FIRE TRAINING PIT	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
AST AT RANGE 16							
177(7)	AST AT RANGE 16	JPA	SI	31JAN00A	03APR00A	28-Apr-00	26-May-00
FORMER TRANSFORMER NEAR BLDG 3798							
57(Q)	FORMER TRANSFORMER NEAR BLDG 3798	JPA	SI	31JAN00A	03APR00A	28-Apr-00	26-May-00
AUTOCRAFT SHOP/FORMER DPDO (BLDG 1800)							
100(7)	AUTOCRAFT SHOP/FORMER DPDO (BLDG 1800)	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
152(7)	FORMER DPDO PARCEL	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
20(7)	UST AUTOCRAFT SHOP	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
241(7)	UST FORMER MOTOR POOL NORTH OF DPDO	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
47(7)	UST AUTOCRAFT SHOP	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
FORMER MOTOR POOL @ AREA 1800/1900							
145(7)	FORMER MOTOR POOL @ AREA 1800/1900	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
48(7)	BOWLING ALLEY BUILDING 1928 (UST)	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
52(7)	UST BUILDING 1997 1800/1900 MOTOR POOL	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
GSA AREA AND SURROUNDING WAREHOUSES							
111(7)	MULTICRAFT SHOP BLDG 245 (DEMOLISHED)	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
128(7)	WASHRACK AT NIELSEN ST	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
129(7)	WASHRACK NEAR BUILDING T-222			12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
151(7)	GSA AREA AND SURROUNDING WAREHOUSES	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
2(7)	UST GSA MOTOR POOL BUILDING 238	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
GSA AREA AND SURROUNDING WAREHOUSES							
238(7)	UST FORMER GAS STATION NEAR BLDG 234	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
4(7)	UST POL POINT GSA AREA	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
67(7)	FORMER BATTERY MAINT. BLDG. 234 GSA	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
69(7)	WASHRACK BUILDING 232	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
91(7)	FORMER DRY CLEANING AREA BUILDING T-233	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
PRINTING PLANT BLDG 143 BASEMENT							
138(7)	PRINT PLANT BLDG 143 BASEMENT	JPA	SI	21FEB00A	28-Apr-00	13-May-00	12-Jun-00
FORMER PRINTING PLANT BLDG 144							
171(7)	FORMER PRINT PLANT BUILDING 144	JPA	SI	17FEB00A	03APR00A	28-Apr-00	26-May-00
SOTS							
102(7)	SOTS SITE	NG	RR	26-Jun-00			28-Aug-00
FORMER SHELL TAPPING AREA							
201(7)	FORMER SHELL TAPPING AREA	NG	RR	26-Jun-00			28-Aug-00

RANGE K: FORMER AGENT TRAINING AREA							
203(7)	RANGE K: FORMER AGENT TRAINING AREA	NG	RR	26-Jun-00			28-Aug-00
FORMER ANNISTON ARMY DEPOT SHELL TAPPING AREA							
208(7)	FORMER ANNISTON ARMY DEPOT SHELL TAPPING	NG	RR	26-Jun-00			28-Aug-00
FILL AREA NORTH OF LANDFILL NO. 2							
230(7)	FILL AREA NORTH OF LANDFILL NO. 2	JPA	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
POST GARBAGE DUMP NORTH OF REILLY AIRFIELD							
126(7)	POST GARBAGE DUMP NORTH OF REILLY AIRFIE	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA EAST END REILLY AIR FIELD							
227(6)	FILL AREA EAST END REILLY AIR FIELD	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA NORTHWEST OF REILLY AIR FIELD							
229(7)	FILL AREA NORTHWEST OF REILLY AIR FIELD	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
PROBABLE FILL AREA AT RANGE 30							
231(7)	PROBABLE FILL AREA AT RANGE 30	JPA	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA WEST OF RANGE 19							
233(7)	FILL AREA WEST OF RANGE 19	JPA	SI	30-Jun-00	28-Jul-00	9-Aug-00	6-Sep-00
STUMP DUMP							
82(7)	STUMP DUMP	USFWS	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
EE/CA RANGES AT BAINES GAP ROAD							
77(Q)	RANGE 21: TRAINFIRE (FIELD FIRE) RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
78(Q)	RANGE 22: ZERO RANGE-SMALL ARMS (25M)	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
79(Q)	RANGE 23: TRAINFIRE (RECORD) RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
83(Q)	RANGE 25KD	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
84(QX)	RANGE 26: LIVE FIRE AND MANEUVER RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
85(Q)	RANGE 27: STRESS PISTOL AND SHOTGUN RANG	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
87(QX)	RANGE 29 WEAPONS DEMO AREA			29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
EE/CA FOR LANDFILLS							
126(7)	POST GARBAGE DUMP NORTH OF REILLY AIRFIE	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
175(5)	INDUSTRIAL LANDFILL	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
227(6)	FILL AREA EAST END REILLY AIR FIELD	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
229(7)	FILL AREA NORTHWEST OF REILLY AIR FIELD	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
230(7)	FILL AREA NORTH OF LANDFILL NO. 2	JPA	EE/CA	2-Dec-00	6-Jan-01	16-Jan-01	13-Feb-01
231(7)	PROBABLE FILL AREA AT RANGE 30	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
233(7)	FILL AREA WEST OF RANGE 19	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
78(6)	LANDFILL NO. 1	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
79(6)	LANDFILL NO. 2	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
80(6)	LANDFILL NO. 3	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
81(5)	LANDFILL NO. 4	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
82(7)	STUMP DUMP	USFWS	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
EE/CA FOR RANGES AT IRON MOUNTAIN ROAD							
69(Q)	SKEET RANGE	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
70(Q)	RANGE 12	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
71(Q)	RANGE 13	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
75(Q)	RANGE 19	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00

GROUND SCARS/BOILER PLANT							
101(7)	BOILER PLANT NO. 4, BUILDING 1876	JPA	SI	8-Sep-00	13-Oct-00	23-Oct-00	20-Nov-00
153(7)	GROUND SCAR SOUTH OF BUILDING 3134	JPA	SI	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
154(7)	GROUND SCAR/TRENCHES	JPA	SI	13-Oct-00	17-Nov-00	27-Nov-00	25-Dec-00
155(7)	GROUND SCAR/PIT	JPA	SI	20-Oct-00	24-Nov-00	4-Dec-00	1-Jan-01
156(7)	GROUND SCAR NEAR THE ASP	JPA	SI	13-Oct-00	17-Nov-00	27-Nov-00	25-Dec-00
157(7)	GROUND SCAR SOUTH OF THE AUTOCRAFT SHOP	JPA	SI	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
158(7)	GROUND SCAR @ SOUTH END OF CONFIDENCE CO	JPA	SI	20-Oct-00	24-Nov-00	4-Dec-00	1-Jan-01
26(7)	BOILER PLANT NO. 1, BUILDING 3176	JPA	SI	8-Sep-00	13-Oct-00	23-Oct-00	20-Nov-00
501(7)	BUILDINGS AT REILLY AIRFIELD	JPA	SI	27-Oct-00	1-Dec-00	11-Dec-00	8-Jan-01
86(7)	CONTRACTOR LAYDOWN AREA	JPA	SI	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
GROUND SCARS/BOILER PLANT							
90(7)	CHEMICAL SCHOOL LABORATORY SUMP, BLDG. 2	NG	SI	15-Sep-00	27-Oct-00	6-Nov-00	4-Dec-00
96(7)	FORMER INCINERATORS, BLDGS. 4407 & 4428	JPA	SI	22-Sep-00	27-Oct-00	6-Nov-00	4-Dec-00
97(7)	FORMER SANDEL FLAMETHROWER AREA	JPA	SI	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
99(7)	FORMER TAR PLANT, BUILDING S-4437	JPA	RIWP	4-Aug-00	8-Sep-00	29-Sep-00	13-Oct-00
CWM SITES REMEDIAL INVESTIGATIONS							
180(7)	DETECTION AND IDENTIFICATION PARCEL	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
182(7)	RANGE T-5	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
183(7)	RANGE T-6 (NAYLOR FIELD)	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
188(7)	OLD TOXIC TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
509(7)	AGENT ID AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
511(7)	BLACKTOP TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
512(7)	FENCED YARD IN BLACKTOP AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
513(7)	DOG TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
514(7)	OLD BURN PIT	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
516(7)	DOG KENNEL AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
517(7)	CBR PROFICIENCY AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
186(7)	RANGE T-38	JPA	RIWP	28FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
518(7)	SOUTH GATE TOXIC GAS YARD	JPA	RIWP	21-Jun-00	30-Jun-00	10-Jul-00	7-Aug-00
CWM SITES REMEDIAL INVESTIGATIONS							
181(7)	RANGE T-4	JPA	RIWP	4-Jul-00	8-Aug-00	18-Aug-00	15-Sep-00
CWM SITES REMEDIAL INVESTIGATIONS							
184(7)	RANGE T-31	JPA	RIWP	4-Jul-00	8-Aug-00	18-Aug-00	15-Sep-00
515(7)	FIELD PERSONNEL DECONTAMINATION AREA	JPA	RIWP	5-Jul-00	9-Aug-00	19-Aug-00	16-Sep-00
INDOOR PISTOL RANGES REMOVAL (4 RANGES)							
16(Q)	INDOOR PISTOL RANGES, BUILDING 141	JPA	DD	10APR00A	15-May-00	26-May-00	1-Jun-00
217(Q)	INDOOR PISTOL RANGES, BUILDING 143	JPA	DD	10APR00A	15-May-00	26-May-00	1-Jun-00
WATERSHED SCREENING ASSESSMENT							
53(7)	WATERSHED SCREENING ASSESSMENT	JPA	WSA	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
FORMER ORDNANCE MOTOR REPAIR AREA							
41(7)	GENERAL PURPOSE BUILDING 303	DOJ	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
42(7)	RECYCLING CENTER BUILDING 338	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
5(7)	BUILDING 326 (FORMER OMRA)	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00

6(7)	RECYCLING CENTER BUILDING 338	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
75(7)	FORMER ORDNANCE MOTOR REPAIR AREA	DOJ/JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	3-Nov-00
SMOKE AREA R							
105(7)	SMOKE AREA R	JPA	SI	13MAR00A	21-Jul-00	31-Jul-00	28-Aug-00
SMOKE AREA S							
106(7)	SMOKE AREAS S	JPA	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
FORMER SMOKE AREA CHOCCOLOCCO CORRIDOR							
107(7)	FORMER SMOKE AREA CHOCCOLOCCO COORIDOR	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
RANGE 24A MULIT-PURPOSE RANGE							
108(7)	RANGE 24A MULTI-PURPOSE RANGE	USFWS	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
113(QX)	FORMER DEMOLITION AREA	JPA	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
187(7)	FORMER CHEMICAL MUNITIONS DISPOSAL	USFWS	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
RANGE 24A MULIT-PURPOSE RANGE							
88(7)	RANGE 24A FOG OIL DRUM STORAGE	USFWS	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
FORMER FOG OIL STORAGE AREA W. OF SKEET RANGE							
122(7)	FORMER FOG OIL STORAGE WEST OF SKEET RAN	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00
SMOKE AREA BVZ							
124(7)	SMOKE RANGE BVZ	JPA	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
OLD INCINERATOR BUILDING 5710							
125(7)	OLD INCINERATOR BUILDING 5710	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
ENVIRONMENTAL BASELINE @ CDTF							
104(7)	CDTF INCINERATOR	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
126(Q)	ENVIRONMENTAL BASELINE @ CDTF	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
59(7)	UST AT BUILDING 4482 (CDTF)	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
WASHRACK BLDG 1740 SOLDIERS CHAPEL							
127(7)	WASHRACK BUILDING 1740 SOILDER'S CHAPEL	JPA	RIWP	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
FORMER MOTOR POOL AREA 600 GMO							
136(7)	UST FORMER GAS STATION BUILDING 695	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
149(7)	FORMER MOTOR POOL AREA 600	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
16(7)	FORMER GAS STATION @ AREA 13 BLDG 1394	NG	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
QUARTER MASTER'S GAS STORAGE							
130(7)	QUARTER MASTER'S GAS STORAGE	JPA	SI	07MAR00A	14-Apr-00	24-Apr-00	22-May-00
MOTOR POOL AREA 1300 2ND AVE							
143(7)	MOTOR POOL AREA 1300 2ND AVE	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
FORMER MOTOR POOL AREA 3100 S OF 23RD ST							
147(7)	FORMER MOTOR POOL AREA 3100 S OF 23RD ST	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
27(7)	UST BUILDING 3196/3148 MOTOR POOL	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
FORMER MOTOR POOL AREA 3100 S OF 23RD ST							
28(7)	UST BUILDING 3196/3148 MOTOR POOL	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
72(7)	WASHRACK BUILDING 3146/3147	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00

FORMER FUEL YARD							
131(7)	FORMER FUEL YARD	JPA	SI	16MAR00A	28-Jul-00	7-Aug-00	4-Sep-00
FORMER MOTOR POOL AREA 1000							
13(7)	UST GYM POOL BUILDING 1012	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
139(7)	FORMER GAS STATION AREA 1000	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
150(7)	FORMER MOTOR POOL AREA 1000	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
FORMER SMOKE AREA SOUTH SLOPE MORGAN MTN							
159(7)	FORMER SMOKE AREA SOUTH SLOPE MORGAN	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
MOTOR POOL AREA 800							
11(7)	UST BUILDING 888 MOTOR POOL	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
12(7)	UST BUILDING 894 MOTOR POOL	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
164(7)	MOTOR POOL AREA 800	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
68(7)	WASHRACK BUILDING 866	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
PRINTING PLANT BLDG 3183							
162(7)	PRINT PLANT BUILDING 3183	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00
AREA 1600 MOTOR POOL							
163(7)	MOTOR POOL AREA 1600	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
17(7)	VEHICLE MAINTENANCE SHOP	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
18(7)	STORAGE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
19(7)	FORMER GAS STATION BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
503(7)	VEHICLE MAINTENANCE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
AREA 1600 MOTOR POOL							
504(7)	STORAGE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
71(7)	WASH AREA, O/W SEPARATOR, GREASE RACKS	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
TRAINING AIDS BUILDING 267							
166(7)	TRAINING AIDS BUILDING 267	JPA	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
WASHRACK BUILDING 1294							
168(7)	WASHRACK BUILDING 1294	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
WASHRACK AT BUILDING 351							
170(7)	WASHRACK AT BUILDING 351	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
FORMER PRINTING PLANT BLDG 1060							
172(7)	FORMER PRINTING PLANT BUILDING 1060	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
FORMER PRINT PLANT BUILDING 2051							
173(7)	FORMER PRINT PLANT BUILDING 2051	JPA	SI	5-May-00	4-Jun-00	14-Jun-00	12-Jul-00
SMALL WEAPONS CLEANING & STORAGE BLDG 1378							
174(7)	SMALL WEAPONS CLEANING/STORAGE BLDG 1378	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
GOLF COURSE							
141(7)	GOLF COURSE PESTICIDE MIX/STORAGE BLDG.	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
178(7)	GOLF COURSE	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
83(7)	GOLF COURSE PESTICIDE MIX/STORAGE BLDG.	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
PERSONNEL DECONTAMINATION STATION BLDG 3185							
179(7)	PERSONNEL DECON STATION BUILDING 3185	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00

FORMER GAS MASK TEST CHAMBERS BLDG 439							
195(7)	GAS MASK TEST BLDGS T-401, T-402, & 439	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
196(7)	FORMER GAS MASK TEST CHAMBERS BLDG 439	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
198(7)	FORMER CS TRAINING AREA	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
ASP							
197(7)	ASP	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
199(7)	BUILDING 4416 AT ASP	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
GROUND SCAR W/ PROB TRENCHES @ DRIVING COURSE							
200(7)	GROUND SCAR W/PROB TRENCHES @ DRIVING CO	JPA	SI	14-Jul-00	13-Aug-00	23-Aug-00	20-Sep-00
RANGE J							
202(7)	RANGE J	NG	RIWP	23-Feb-01	25-Mar-01	4-Apr-01	2-May-01
RIDEOUT FIELD							
202(Q)	RIDEOUT FIELD	NG	GWR	23-Feb-01	25-Mar-01	4-Apr-01	2-May-01
TRENCHES WEST OF REMOUNT							
228(7)	TRENCHES WEST OF REMOUNT CREEK	JPA	SI	11-Aug-00	10-Sep-00	20-Sep-00	18-Oct-00
AREA 45/WEAPONS DEMONSTRATION AREA							
232(Q)	AREA 45/WEAPONS DEMONSTRATION AREA	JPA	SIWP	TBD	TBD	TBD	TBD
M2	M2 PARCEL SITE	JPA	SI	31-May-00	20-Jun-00	30-Jun-00	7-Jul-00
DRAIN FIELD							
236(Q)	DRAIN FIELD	JPA	SI	14-Jul-00	13-Aug-00	23-Aug-00	20-Sep-00
CLEARED AREA WITH MOUND CHOCCOLOCCO CORRIDOR							
237(7)	CLEARED AREA WITH MOUND CHOCCOLOCCO	JPA	SI	1-Sep-00	1-Oct-00	11-Oct-00	8-Nov-00
TRENCH NEAR RANGE 20 FIRING LINE							
239(7)	TRENCHES NEAR RANGE 20 FIRING LINE	USFWS	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
240(7)	TRENCHES NEAR RANGE 20 FIRING LINE	USFWS	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
OLD HOSPITAL							
95(7)	OLD HOSPITAL	DOJ/JPA	SI	28-Jun-00	26-Jul-00	2-Aug-00	23-Aug-00
FORMER MOTOR POOL AREA BLDG 1398 4TH AVE							
148(7)	FORMER MOTOR POOL AGEAR BLDG 1398 4TH AV	NG	SI	28-Jun-00	28-Jul-00	7-Aug-00	4-Sep-00
TRENCHES WEST OF IRON MOUNTAIN ROAD							
500(7)	TRENCHES WEST OF IRON MOUNTAIN ROAD	JPA	SIWP	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
BULK STORAGE AREA BLDG 296							
60(7)	BULK STORAGE AREA BUILDING 296	JPA	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
11TH CHEM MOTOR POOL & UST							
29(7)	11TH CHEM MOTOR POOL & UST	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
30(7)	UST. BLDG. 3298 MOTOR POOL 11TH CHEM	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
74(7)	WASHRACK BUILDING 3262	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
FORMER PCP DIP TANK DEH COMPOUND							
1(7)	UST BUILDING 202/215 DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64(7)	FORMER PCP DIP TANK DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64A(7)	WASHRACK BLDG 214 DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01

64B(7)	PESTICIDE MIX/STORAGE FACILITY BLDG 211	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64C(7)	HERBICIDE STORAGE FACILITY BLDG 208	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
FORMER SMALL WEAPONS REPAIR SHOP BLDG 335							
66(7)	FORMER SMALL WEAPONS REPAIR SHOP BLDG 33	JPA	RIWP	28-Jun-00	26-Jul-00	9-Aug-00	30-Aug-00
FORMER DECON COMPLEX BLDG 1271, 1272							
140(7)	FORMER GAS STATION @ BUILDING 1294	JPA	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
46(7)	UST DECON FAC BULDG. 1271	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
70(7)	WASHRACK BUILDING 1298	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
93(7)	FRM DECON COMPLEX BLDG 1271, 1272 (70)	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
DRMO AREA							
85(7)	DRMO AREA	JPA	SI	1-Sep-00	1-Oct-00	11-Oct-00	8-Nov-00
WASTE CHEMICAL STORAGE AREA							
10(7)	WASTE CHEMICAL STORAGE AREA UST	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
135(7)	FORMER GAS STATION AT BLDG 594	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
87(7)	WASTE CHEMICAL STORAGE AREA (87 & 10)	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
FORMER MOTOR POOL AREA 2000							
137(7)	FORMER GAS STATION AREA	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	18-Aug-00
144(7)	FORMER MOTOR POOL AREA 2000	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	18-Aug-00
FORMER MOTOR POOL AREA 3100							
146(7)	FORMER MOTOR POOL AREA 3100	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
212(7)	UST BUILDING 3138 AREA 3100 MOTOR POOL	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
24(7)	FORMER MOTOR POOL AREA 3100	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
25(7)	UST BUILDING 3138 AREA 3100 MOTOR POOL	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
73(7)	WASHRACK BUILDING 3142	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
FORMER CHEM LAUNDRY & MOTOR POOL AREA 1500							
132(7)	UST FORMER GAS STATION BLDG 15 MOTOR POO	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
133(7)	UST FORMER GAS STATION BLDG 1494 AREA 14	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
134(7)	FORMER GAS STATION BLDG 1594 AREA 15	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
94(7)	FORMER CHEM LAUNDRY & MOTOR POOL AREA 15	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
ECOLOGICAL SCREENING CHAPTER							
ECO	ECOLOGICAL SCREENING CHAPTER	JPA	IWWP	11-Aug-00	10-Sep-00	20-Sep-00	18-Oct-00
HISTORIC RANGES PACKAGE 1 (Dates TBD)							
119(QX)	FORMER MAIN POST IMPACT AREA	JPA	SIWP	TBD	TBD	TBD	TBD
120(QX)	FORMER MAIN POST IMPACT AREA	JPA	SIWP	TBD	TBD	TBD	TBD
138(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
139(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
140(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
141(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
142(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
HISTORIC RANGES PACKAGE 10 (Dates To Be Confirmed)							
131(QX)	IMPACT AREA LOCATED BETWEEN 145QX & 146Q	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
143(Q)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
144(QX)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
145(QX)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
146(Q)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
147(QX)	IMPACT AREAS RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
148(QX)	IMPACT AREAS RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01

UST CLOSURE ASSESSMENT							
167(7)	WAC MUSEUM BUILDING 1077 (UST)	JPA	CR	17-Jul-00	7-Jul-00	21-Jul-00	25-Aug-00
21(7)	BASE SERVICE STATION AT BUILDING 2109 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
22(7)	BASE SERVICE STATION AT BUILDING 2109 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
3(7)	TELEPHONE EXCHANGE AT BUILDING 251 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
31(7)	AMMUNITION SUPPLY POINT, BUILDING 4400 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
33(7)	FORMER BUILDING S-55 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
34(7)	FITNESS CENTER BUILDING 128 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
35(7)	FIELD HOUSE BUILDING 130 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
36(7)	ADMINISTRATIVE BUILDING AT BLDG. 141 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
37(7)	ADMINISTRATIVE BUILDING AT BLDG. 143 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
38(7)	BIVOUAC AREA B-44 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
39(7)	FORMER CLOTHING BUILDING, BLDG. 273 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
40(7)	NOBLE ARMY HOSPITAL, BUILDING 294 (UST)	HHS	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
43(7)	FORMER BUILDING 796 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
44(7)	FORMER BUILDING 1201 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
45(7)	FORMER BUILDING 1202 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
49(7)	DENTAL CLINIC BUILDING 1929 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
50(7)	PX, BUILDING 1965 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
502(7)	BUILDING 1338 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
505(7)	BUILDING 3179 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
506(7)	BUILDING 3691 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
51(7)	POST OFFICE BUILDING 1966 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
54(7)	BARRACKS BUILDING 3131 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
55(7)	HEADQUARTERS BUILDING 3161 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
56(7)	COMMUNITY CLUB BUILDING 3212 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
57(7)	RECREATION CENTER BUILDING 3213 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
58(7)	CHAPEL BUILDING 3293 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
63(7)	PERSONNEL BUILDING 162 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
9(7)	RECREATION BUILDING AT BUILDING 503 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00

ATTACHMENT F

FACILITATOR NOTES AND OBSERVATIONS

Meeting Summary

The BCT met at Fort McClellan on June 28-29. Team members reported that the first day (I was unable to attend) went very well. On the second morning, with Lisa, Ron, Jeanne, Philip, Ellis, and Steve attending, the major issue centered around Philip's suggestion of a change in well water sampling. Other team members responded with some resistance to the change, noting what they saw reemerging as an old pattern of "second-guessing" earlier agreements. The issue was not fully resolved in the meeting, and Philip agreed to discuss it further with his ADEM colleagues. From my point of view, the discussion was a natural outcome of a change in team membership, and the team handled the issue pretty well, even if it took a long time and included some frustration. What can help is for individual members to loosen up on their positions, say where their interests lie, and look for places of agreement that they can build on. (The day after the meeting, Jeanne reported that Philip had shown just this kind of flexibility by exploring the sampling methodology further, and that he and Steve had come to an agreement.)

In the afternoon, the team dealt with a list of "Parking Lot" issues. The major agenda item was "Team Behavior," and what follows documents this facilitated discussion. The process was to:

1. Agree on the issue and its elements
2. List the "outcome criteria" – the conditions that would make any solution successful
3. Brainstorm possible solutions
4. Evaluate those against the criteria
5. Select the best, or most interesting, or most urgent, etc.

At the end of the discussion, team members agreed to include a note that the team *as a system* is their primary focus here, not any one member alone, and they expressed some optimism that the agreements they made really can help them reach their goal.

The Issue

Having each of us being accountable to the team

Pursuing a common goal and agreeing to a set of intermediate steps to reach the goal

- Authority and empowerment balanced by a sense of responsibility
- Timely, productive document review
- Time and energy given to significant issues
- Full, honest disclosure of all relevant information and motives, based on mutual commitment and trust
- Sustaining the accountability we now have

Outcome Criteria

Timely document reviews (workplans, EE/CA, etc.)

All of us committed to a goal of "faster-cheaper-better"

Showing successes and accomplishments each month

Giving constructive criticism and positive suggestions: No criticism without a fix/suggestion

Being team players – not representing only my agency, but seeing team’s needs as my needs
Staying with the subject at hand, not swerving off

Possible Solutions

- a. Videotape us at work and use tape as tool to see how we behave
- b. Have court recorder keep verbatim notes (or audiotape our meetings)
- c. Have document reviewers share the reviewing load (could be by documents, sections, agency, etc.)
- d. Brief Tiers II and III on the status of document review
- e. Ask Tier II or III to review our metric and suggest improvements
- f. Monitor how documents are going through the pipeline
- g. Hold a weekly or bi-weekly teleconference call to update ourselves
- h. Never criticize without offering a solution
- i. Set rules – e.g., if no input from a team member, we move on, with letter from the Army
- j. Agree that those at BCT meetings make decisions for the whole team
- k. Do social things together
- l. Use a voting process
- m. If there’s no consensus, have Army make final decision
- n. Review all decisions at the end of each meeting

Agreements

Because time ran out, the team agreed on a few of the possible solutions and said we will return to discuss the others further. Those agreed to were:

- Brief Tiers II and III on the status of document review
- Hold a teleconference call to update ourselves: regularly once a month, second Monday after the BCT meeting, at 1:00 p.m. Central time. In July, on July 10. Brenda, Ron’s assistant, will remind everyone via email.
- Always include a solution with our criticism.
- Have document reviewers share the reviewing load (could be by documents, sections, agency, etc.)
[Suggested at the May meeting and still being explored – will return to this in July or August]

ATTACHMENT G

DOD MEASURES OF MERIT FOR CONSIDERATION IN THE DEVELOPMENT OF PROJECT GOALS AND METRICS

The following DOD Measures of Merit under the BRAC Program (provided by Lisa Kingsbury) may provide a starting point for consideration in the development of goals and metrics for the Ft. McClellan project. Lisa's Email of 12/10/97 listed numerous Measures of Merit for various programs; the BRAC Program Measures of Merit are listed below:

MoM1: Relative Risk Reduction

The number of sites that are classified as high, medium, and low relative risk, and as RC or NFA

MoM2: Restoration

The number of acres that are transferable from DOD's control according to the requirements of CERCLA

MoM3: Compliance

The number of acres for which closure-related compliance projects have been completed

MoM4: Planning

The number of acres that have completed the environmental analysis and decision documents for disposal and reuse of property that are required under the National Environmental Policy Act (NEPA)

ATTACHMENT G

REFERENCES FOR CONSIDERATION IN THE DEVELOPMENT OF GOALS AND METRICS

- Region 4 Partnering Success Stories
- Hurlburt AFB Metric No. 1, Summary of IRP Site Status
- Compilation of Metrics Input

ATTACHMENT G
RESULTS OF BRAINSTORMING ON GOALS AND METRICS
JUNE 6, 1998

Success Stories

SSSLs
Background Metals
Partnering Innovations
Real Time Reviews
Synergistic Scoping

Outcomes

Cost Avoidance
Documents Reviewed
Decision Documents
-- RODs
-- NFAs
-- Action Memos
-- ETC (?)
Time Savings
Scope Savings

Goals/metrics

SIs Completed
RAs
Remedy in Place
Acres Transferred
Acres Investigated
Site Closures
\$ Saved
“Walk Away” Cleanups
(minimal deed restrictions)
Document Review Time

Time

Doc Review – Lisa
-- Baseline

Contracts in Place – Ellis
Meetings – Ron/Lisa
Investigations – Chris
Identify Opportunities
for Early Remediation
SOW – Ellis

Money

Document Submittals

Generic Work Plan – Jeanne
SOW – Ellis
Background Metals – Chris
GIS/GPS – Ron
SSSL – Jeanne

Property (for transfer)

Acres – Lisa
-- Transferable
-- Investigated
-- Remediated
Parcels – Lisa
Buildings – Lisa
Decision Documents – Lisa
FOST/FOSL – Ron
SI
Reuse Phases Available