

FT. McCLELLAN BCT MEETING MINUTES
 PARTNERING SESSION #27
 FT. McCLELLAN, AL
 AUGUST 1 – 2, 2000

AGENDA ITEM	RESPONSIBILITY	NOTES
Check In Guest Introduction and Roles	Host: Philip Stroud Leader: Recorder: Jeanne Yacoub	See Attendees List – Attachment A.
Ground Rules	BCT	Attachment B provides the ground rules established in October, 1997.
Agenda	BCT	The BCT revised the August agenda, and proceeded accordingly. Attachment C provides the draft September agenda. Attachment D provides the August meeting summary.
Accept Previous Minutes	BCT	The team reviewed the draft May and June minutes, made some revisions, and accepted the revised minutes as final.
Action Items	BCT	Action items were reviewed and updated, as indicated in Attachment D.
Long-Term Planning (BCP)	BCT	One of the main agenda items for the June, 1999 meeting was BCP discussions. The team has set the BCP aside pending resolution of some policy issues that require resolution prior to completion of the BCP. Attachment E provides the reporting and review schedule for the deliverables that will be part of the BCP master schedule.
Goals/Metrics Update	BCT	Goals and metrics remain on the agenda (Attachment C). The team began brainstorming this topic during the June, 1998 meeting, and also began development of preliminary goals for consideration by the group. Attachment G provides the DOD Measures of Merit for BRAC projects submitted by Lisa Kingsbury for group consideration in the development of

		project goals and metrics. David Smith also previously provided several handouts for the team to review in preparation for discussions on this topic.
Facilitator Observations	David Sanderson	David Sanderson attended his eleventh meeting with the team this month. His notes and observations are provided at Attachment F.

ATTACHMENT A

LIST OF ATTENDEES
BCT SESSION #27
FT. McCLELLAN, AL
AUGUST 1 – 2, 2000

Ron Levy, Ft. McClellan

Lisa Kingsbury, Ft. McClellan

Ellis Pope, Mobile District Corps of Engineers

Philip Stroud, Alabama Department of Environmental Management (ADEM)

Valerie Clinkenbeard, US Army Engineering and Support Center, Huntsville (CEHNC) (June 28th only)

David Sanderson, Facilitator (June 29th only)

Jeanne Yacoub, The IT Group

Steve Moran, The IT Group

Guests:

Bob Wernsman, Gannett Fleming

Josh Jenkins, The IT Group

Troy Winton, The IT Group

Bill Shanks, Ft. McClellan

ATTACHMENT B
BCT GROUNDRULES

1. Start and finish meetings and breaks on time.
2. One person talks at a time.
3. Stay focused on the agenda.
4. Distribute minutes and meeting agenda two weeks in advance of meeting.
5. Avoid interruptions and side conversations.
6. Keep agenda to manageable size.
7. Do homework/come prepared.
8. Consensus decisions.
9. Clarify differences.
10. Rotate meeting locations among BCT representatives.
11. Rotate meeting leader.
12. Be courteous/tactful/honest/respectful.
13. BCT pre-approves all guests.
14. Support BCT decisions.
15. Seek to understand others' positions and styles.
16. Identify and agree upon issues/interactions, which are to be retained within the team.

ATTACHMENT C

AGENDA BCT MEETING OF SEPTEMBER, 2000

1. Check In
2. Guest Introduction/Role in Meeting
3. Review Ground Rules (Attachment B to these minutes)
4. Finalize Agenda with additions and/or subtractions (Item 9 of this Attachment)
5. Accept Previous Meeting Minutes
6. Review Action Items from Previous Minutes (Attachment D to these minutes)
7. Review Long-Term Planning (BCP)
8. Goals/Metrics Update (Attachment G to these minutes)
9. Accomplish Agenda Items (Item 9 of this Attachment)
10. Meeting Summary Review
 - Set next meeting date
 - Set next meeting agenda
 - Set time and date for conference call
 - Set meeting dates for next six months
 - Review action and consensus items
 - Review and evaluate Partnering Process

ITEM #9
DRAFT SEPTEMBER AGENDA

Wednesday, August 6, 2000

0800 – 0830	Check-in	BCT
0830 – 0900	Finalize Minutes/Agenda/ Action Items	BCT
0900 – 1130	BCT Operating Procedures and Ground Rules	BCT
1130 – 1300	Lunch	
1300 – 1400	Decision Documents What Should IT REALLY Write?	BCT
1400 – 1500	JPA Issues	Miki Schneider
1500 – 1530	Former Fire Training Pit Presentation	Josh Jenkins
1530 – 1600	CWM Sites RI Work Plan Comment Resolution	BCT
1600 – 1630	T-31 RI Work Plan Comment Resolution	BCT
1630 – 1700	GSA SI Report Comment Resolution	BCT

Breaks as Needed
Dinner Plans

Thursday, September 7, 2000

0800 – 0830	Range K Update	Steve Moran
0830 – 0900	TBD	
0900 – 0930	TBD	
0930 – 1000	TBD	
1000 – 1100	TBD	
1100 – 1200	TBD	
1200 – 1300	Lunch	
1300 – 1400	TBD	
1400 – 1500	TBD	
1500 – 1600	Parking Lot	BCT
1600 – 1700	Meeting Reflections	BCT

Breaks as Needed
Adjourn

Parking Lot Items

Goals and Metrics

Meeting Management

- Agenda Setting
- Break Configurations

Tier II Involvement

ATTACHMENT D
MEETING SUMMARY
With
ACTION ITEMS

Next Meeting: September 6 - 7, 2000
Ft. McClellan, AL

Primary Agenda: TBD

August Meeting Summary:

LUCAP Conference Call - Ron, Philip, and Bart all participated in a LUCAP conference call at 8:00am on August 1, so the BCT meeting did not begin until that call was completed at 9:30am. Ron briefed other team members on the substance of the call, the most significant item being that a signing ceremony for the LUCAP had been tentatively scheduled for September 15. The signatories will be Hank Hankerson, Ray Fatz, and Sam Hamilton. After signing, Ft. McClellan has 90 days to provide a list of sites that will require LUCs. The regulators have 30 days to review the list, and provide comments, to which the Army has 14 days to respond. The Army will then begin providing LUCIPs. Karen Pinson will take the lead on this for Ft. McClellan.

Finalize Agenda and Minutes - Draft May and June minutes were reviewed, revised, and accepted with amendments by all attendees as final. The BCT also added some items to the agenda parking lot.

Action Items - The BCT reviewed June's action items, and updated them. The updates are presented in Attachment D.

Phytoremediation Update - At this time, AEC is evaluating Edenspace's proposal. One of the documents the ITR is using to evaluate Edenspace's proposal is the EE/CA for the Iron Mountain Road ranges.

M2 Parcel - Bart raised the issue of the M2 serving as a template for UXO work. He recalled the numerous assurances that EPA and ADEM had received by the Army that M2 presented a unique requirement and that all the documents would stand-alone and not serve as a template for any future work at Ft. McClellan. He cited Colonel Treuting's promise that EPA and ADEM should think about M2 as stand-alone, and not feel locked into anything as a result of actions taken for M2. Bart pointed out that the Army should have had the foresight to recognize the need for approval of the installation-wide work plan when they developed the initial M2 schedule. He pointed out that EPA and ADEM bear the brunt of the Army's oversight, since they committed to reviewing the M2 documentation with the understanding that all documentation would pertain just to M2. They are now still expected to meet the accelerated schedule even though the schedule includes approval of additional documentation that is not stand-alone, and that the Army does in fact intend to have serve as a template for future UXO work at the installation. He feels the Army should have disclosed the requirement up front, instead of inserting an additional document, that is intended to serve as a template, into the review cycle for M2 after EPA and ADEM made their commitments.

UXO/OE Display - Ron has display cases available for the UXO/OE educational display discussed at the June meeting. David Sk. will start providing inert items with a descriptive write-up of history, locations, use, etc.

M2 Action Memorandum Comments - There are still some outstanding EPA/COMARCO comments needing resolution. Bob Wernsman indicated he would review the responses and check with Lantz to close the loop on the outstanding comments.

Role of Regulators in FOSTs - The BCT engaged in discussion of the regulators' roles in signing of FOSTs to clarify the responsibilities. Ron indicated that since Ft. McClellan is not an NPL site, the Army is not required to obtain EPA/ADEM concurrence on FOSTs. If EPA or ADEM have any objections that the Army cannot resolve, the Army must respond to comments and any unresolved comments get attached to the FOST.

This topic evolved into a discussion on LUCIPs and where enforceable items are referenced. The LUCIP itself is not the enforceable document, but the Action Memorandum or RODs are the enforceable documents.

CDTF Fill Area - The group went over to the CDTF to inspect first-hand the alleged fill area that had been identified by another contractor. The conclusion of the site visit was that the site is an insignificant cut and fill operation. Ron will send a letter explaining this conclusion to Doug Lipsey and John Bruener, EG&G Operating Contractors for the DOJ.

M2 Action Memorandum Comments - Bob Wernsman was able to complete his review, and indicated to the group that all comments were resolved.

On-Board Review of M2 Removal Report - Valerie passed along Lantz's suggestion that an on-board review of the M2 removal report take place. Dave Skridulis will send the geophysics data and dig sheets to Lantz by August 11. Actual digging will take place between August 8-11, and on the 20th along Hwy 21. The report will be available by August 28. The BCT will meet on September 6-7 in Atlanta for the on-board review of the M2 removal report. Lantz, Laura, Bart, Philip, Ron, Valerie, David Sk., and FWENC need to attend this meeting.

Site-Wide UXO Work Plan - One outstanding EPA issue remains on this plan. EPA wants to see the risk methodology to be used for Ft. McClellan. Bart asked "What outcome do you want to see?" Valerie wants to talk about the R3M methodology. The proponents of the methodology have gone as far as they can, and they need to try it out on a project. Bart pointed out that the R3M is cutting edge methodology. Review and approval of this methodology will require a lot of work by the regulatory community. There is a conference in Las Vegas on August 10th where R3M is to be discussed. Valerie must indicate in her plan that the Corps is aware the methodology is evolving and they expect to receive numerous comments on the methodology.

T-38 Comment Responses - EPA wants the latrine area sampled as a potential source area. The BCT recognizes that IT is proposing a phased approach to this complex site. **CONSENSUS: IT will not do a risk assessment/RI report until all the data has been gathered on this site. There won't be a formal written report after this first phase of work; rather IT will prepare a map with analytical results for BCT evaluation.** IT should also indicate a drought situation in the work plan and report.

Smoke Area R (Parcel 105) Comment Response/Resolution - IT will indicate that in terms of HTRW, this

parcel passes the residential screening criteria. Ellis and Ron will verify CHPPM's role in the SI review process and determine if they need to see the SIs. Also, the BCT discussed the need for Decision Documents on the SI parcels. It was agreed that a Decision Document is required and brings closure to the site. For Smoke Area R, the BCT agreed that the NFA for passive recreation is acceptable. The site will require an interim LUC to be defined in a LUCIP restricting groundwater exposure pending the outcome of the groundwater investigation at T-38, which is close to Smoke Area R. There is also a restriction associated with UXO.

Golf Course Presentation - Josh Jenkins presented the information on this site to the BCT. IT has identified metals in surface soils (arsenic) and subsurface soils. All are within the range of background concentrations. IT indicated that the data for the golf course supports a NFA with unrestricted reuse, and proposed adding a "Weight of Evidence" section to the SI report to support the NFA recommendation for the parcel. The BCT did not agree that this would be useful. The BCT decided back in March 1999 to NFA Parcel 141, Bldg 2249. The data shows low levels of pesticides in groundwater, along with metals in surface and subsurface soils. This data is consistent with the data IT presented. Ron also pointed out that the golf course is going to the City of Anniston under a "Public Benefit Conveyance," requiring that the golf course remain a recreational asset in perpetuity. IT was instructed to prepare the SI report, recommending NFA with unrestricted reuse.

Philip and Bart voiced a general observation that if the BCT can discuss the analytical results for a site, and make sound risk management decisions, they feel comfortable with IT's recommendations for NFA. Bart indicated his appreciation of IT's efforts to include data from surrounding parcels in the evaluation of a given parcel so that the BCT gets a complete picture of a site, and is not just evaluating isolated parcel information.

The group went on to discuss how the reporting process will proceed. IT is to prepare final report documentation. ADEM and EPA will look at the report and send a concurrence letter. Then the Army will sign the Decision Document and send copies to ADEM and EPA according to the following distribution:

- 1 copy to EPA
- 2 copies to ADEM
- 1 copy to Gannett Fleming
- 1 copy to the Mobile Corps
- 7 copies to Ft. McClellan

Old Hospital Presentation - Josh presented the information on the Old Hospital parcel. The data indicates metals in surface and subsurface soils, and PAHs as well. The metals were all within background or background range levels with the exception of iron in 4 samples, and mercury in one location. After discussion, the BCT decided that NFA with unrestricted reuse was an appropriate recommendation for this parcel.

Autocraft Shop/Former DPDO and Former Motor Pool Area 2100 North of DPDO Presentation - Troy Winton presented the data for this site. Analytical data indicates pesticides in groundwater in 3 wells. Troy and Steve also included some data from surrounding parcels to provide the BCT more information about the sites. After discussions, the BCT decided that NFAs were acceptable for all three parcels, but only parcel 100 can be released unrestricted; parcels 241 and 152 will require groundwater restrictions. The BCT also requested that IT include some of the data from neighboring parcels in the report as appropriate to support conclusions.

Discussions on this site lead to further discussions on how the BCT wants recommendations on the parcels

written in the SI reports and Decision Documents. EPA indicated that the "NFA" concept needs to be clarified from the "reuse" concept, since NFA only indicates that the Army will not perform any further investigation or remedial action at a site. NFA does not eliminate the need for restrictions associated with reuse. Therefore, it is possible, as in the case of the Autocraft Shop/Former DPDO, that the SI can conclude NFA, but still require a restriction on reuse. Ron also indicated his concern to minimize the surface footprint of the restriction, and questioned how this will be implemented, especially when there is a request for property that crosses parcel boundaries. He used an example of having a piece of property where he might be able to build a house, but not be able to drill a well in his back yard. All members were to check at other installations and within their respective agencies to see how others handle NFAs and restrictions, particularly as parcel boundaries are defined.

MOA with USFWS - Ron distributed a copy of the latest version of the MOA. He indicated that the MOA incorporates previous comments by Bart and Chris. USFWS will manage Ft. McClellan properties, but the Army is responsible for LUCIPs and their implementation.

UST Removals - IT presented results of the ongoing UST removal action. At the time of the presentation, only one 10,000-gallon UST had been found. It was full of water, which IT had sampled. IT will produce closure reports for all the sites.

LUCIP Utility Locating Service - EPA used this service as an example of an item that the LUCIPs will need to address. Bart expressed his opinion that every state is different in notification requirements, and that utilities will need to be included in the development of LUCIPs. He took an action item to provide Ron with an example of how this coordination has been accomplished at other sites.

Upcoming Field Program - Steve requested permission to mobilize and begin implementing the field work defined in approved work plans, with the understanding that approvals on outstanding work plans would follow. IT proposed mobilization in early September. **CONSENSUS: The BCT approved this strategy.**

Review Priorities - The BCT identified the following priorities for action:

- Concurrence on Commodity Site Survey - Bart
- HHS ECOP - Bart
- Iron Mountain Road Ranges EE/CA - Philip
- 24A Ranges Work Plan - Bart and Philip
- Parcel 75 FOMRA
- Parcel 95 Old Hospital
- UST Closure Assessment Report
- Motor Pool 1000
- Golf Course

Agenda for August - Put team operations/ground rules as the first item on the agenda.

Meeting Reflections - David Sa. lead the group in a discussion of reflections on the meeting. There was a common perception that the meeting had proceeded very well. When David inquired how the group would characterize the interactions that day, the group produced the following descriptions:

- Trust/Confidence
- Patience/Listening

- Respect
- Consciousness of our goals wrt meeting agenda
- Same goal
- Everyone jovial

David's notes are provided at Attachment F.

Future Meetings - September 6 - 7 in Atlanta for On-Board review of M2 Removal Report, September 26 - 27 at Ft. McClellan, October 24 - 25 at Ft. McClellan.

Status of Action Items

Action Item No.	Responsible Team Member	Due Date	Status	Action Item
00/4/4	Bart	May 00	Done	Provide a LUCIP format to CEHNC.
00/6/2	Bart	June 28	Done	Provide Valerie and Lisa with EPA concurrence letter on Eastern By-Pass EE/CA.
00/8/1	Bart	Sep 00	SNR	Provide Ron with an example of LUCIP/Utility-locating services coordination at other bases.

*SNR=Status Next Report

ATTACHMENT E

FORT McCLELLAN DELIVERABLES SCHEDULE

Parcel Number	Description	Recipient	Report	Draft	Comments	Comment Response	Final
FORMER FIRE TRAINING PIT							
7(7)	UST	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
77(7)	FORMER FIRE TRAINING PIT	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
AST AT RANGE 16							
177(7)	AST AT RANGE 16	JPA	SI	31JAN00A	03APR00A	28-Apr-00	26-May-00
FORMER TRANSFORMER NEAR BLDG 3798							
57(Q)	FORMER TRANSFORMER NEAR BLDG 3798	JPA	SI	31JAN00A	03APR00A	28-Apr-00	26-May-00
AUTOCRAFT SHOP/FORMER DPDO (BLDG 1800)							
100(7)	AUTOCRAFT SHOP/FORMER DPDO (BLDG 1800)	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
152(7)	FORMER DPDO PARCEL	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
20(7)	UST AUTOCRAFT SHOP	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
241(7)	UST FORMER MOTOR POOL NORTH OF DPDO	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
47(7)	UST AUTOCRAFT SHOP	JPA	SI	7-Jul-00	11-Aug-00	21-Aug-00	18-Sep-00
FORMER MOTOR POOL @ AREA 1800/1900							
145(7)	FORMER MOTOR POOL @ AREA 1800/1900	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
48(7)	BOWLING ALLEY BUILDING 1928 (UST)	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
52(7)	UST BUILDING 1997 1800/1900 MOTOR POOL	JPA	SI	12-May-00	11-Jun-00	21-Jun-00	19-Jul-00
GSA AREA AND SURROUNDING WAREHOUSES							
111(7)	MULTICRAFT SHOP BLDG 245 (DEMOLISHED)	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
128(7)	WASHRACK AT NIELSEN ST	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
129(7)	WASHRACK NEAR BUILDING T-222			12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
151(7)	GSA AREA AND SURROUNDING WAREHOUSES	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
2(7)	UST GSA MOTOR POOL BUILDING 238	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
GSA AREA AND SURROUNDING WAREHOUSES							
238(7)	UST FORMER GAS STATION NEAR BLDG 234	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
4(7)	UST POL POINT GSA AREA	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
67(7)	FORMER BATTERY MAINT. BLDG. 234 GSA	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
69(7)	WASHRACK BUILDING 232	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
91(7)	FORMER DRY CLEANING AREA BUILDING T-233	JPA	SI	12-May-00	11-Jun-00	20-Jun-00	18-Jul-00
PRINTING PLANT BLDG 143 BASEMENT							
138(7)	PRINT PLANT BLDG 143 BASEMENT	JPA	SI	21FEB00A	28-Apr-00	13-May-00	12-Jun-00
FORMER PRINTING PLANT BLDG 144							
171(7)	FORMER PRINT PLANT BUILDING 144	JPA	SI	17FEB00A	03APR00A	28-Apr-00	26-May-00
SOTS							
102(7)	SOTS SITE	NG	RR	26-Jun-00			28-Aug-00
FORMER SHELL TAPPING AREA							
201(7)	FORMER SHELL TAPPING AREA	NG	RR	26-Jun-00			28-Aug-00

RANGE K: FORMER AGENT TRAINING AREA							
203(7)	RANGE K: FORMER AGENT TRAINING AREA	NG	RR	26-Jun-00			28-Aug-00
FORMER ANNISTON ARMY DEPOT SHELL TAPPING AREA							
208(7)	FORMER ANNISTON ARMY DEPOT SHELL TAPPING	NG	RR	26-Jun-00			28-Aug-00
FILL AREA NORTH OF LANDFILL NO. 2							
230(7)	FILL AREA NORTH OF LANDFILL NO. 2	JPA	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
POST GARBAGE DUMP NORTH OF REILLY AIRFIELD							
126(7)	POST GARBAGE DUMP NORTH OF REILLY AIRFIE	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA EAST END REILLY AIR FIELD							
227(6)	FILL AREA EAST END REILLY AIR FIELD	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA NORTHWEST OF REILLY AIR FIELD							
229(7)	FILL AREA NORTHWEST OF REILLY AIR FIELD	PR	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
PROBABLE FILL AREA AT RANGE 30							
231(7)	PROBABLE FILL AREA AT RANGE 30	JPA	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
FILL AREA WEST OF RANGE 19							
233(7)	FILL AREA WEST OF RANGE 19	JPA	SI	30-Jun-00	28-Jul-00	9-Aug-00	6-Sep-00
STUMP DUMP							
82(7)	STUMP DUMP	USFWS	SI	30-Jun-00	30-Jul-00	9-Aug-00	6-Sep-00
EE/CA RANGES AT BAINES GAP ROAD							
77(Q)	RANGE 21: TRAINFIRE (FIELD FIRE) RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
78(Q)	RANGE 22: ZERO RANGE-SMALL ARMS (25M)	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
79(Q)	RANGE 23: TRAINFIRE (RECORD) RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
83(Q)	RANGE 25KD	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
84(QX)	RANGE 26: LIVE FIRE AND MANEUVER RANGE	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
85(Q)	RANGE 27: STRESS PISTOL AND SHOTGUN RANG	JPA	EE/CA	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
87(QX)	RANGE 29 WEAPONS DEMO AREA			29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
EE/CA FOR LANDFILLS							
126(7)	POST GARBAGE DUMP NORTH OF REILLY AIRFIE	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
175(5)	INDUSTRIAL LANDFILL	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
227(6)	FILL AREA EAST END REILLY AIR FIELD	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
229(7)	FILL AREA NORTHWEST OF REILLY AIR FIELD	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
230(7)	FILL AREA NORTH OF LANDFILL NO. 2	JPA	EE/CA	2-Dec-00	6-Jan-01	16-Jan-01	13-Feb-01
231(7)	PROBABLE FILL AREA AT RANGE 30	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
233(7)	FILL AREA WEST OF RANGE 19	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
78(6)	LANDFILL NO. 1	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
79(6)	LANDFILL NO. 2	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
80(6)	LANDFILL NO. 3	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
81(5)	LANDFILL NO. 4	JPA	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
82(7)	STUMP DUMP	USFWS	EE/CA	7-Dec-00	11-Jan-01	21-Jan-01	18-Feb-01
EE/CA FOR RANGES AT IRON MOUNTAIN ROAD							
69(Q)	SKEET RANGE	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
70(Q)	RANGE 12	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
71(Q)	RANGE 13	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00
75(Q)	RANGE 19	JPA	EE/CA	9-Jun-00	14-Jul-00	24-Jul-00	21-Aug-00

GROUND SCARS/BOILER PLANT							
101(7)	BOILER PLANT NO. 4, BUILDING 1876	JPA	SI	8-Sep-00	13-Oct-00	23-Oct-00	20-Nov-00
153(7)	GROUND SCAR SOUTH OF BUILDING 3134	JPA	SI	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
154(7)	GROUND SCAR/TRENCHES	JPA	SI	13-Oct-00	17-Nov-00	27-Nov-00	25-Dec-00
155(7)	GROUND SCAR/PIT	JPA	SI	20-Oct-00	24-Nov-00	4-Dec-00	1-Jan-01
156(7)	GROUND SCAR NEAR THE ASP	JPA	SI	13-Oct-00	17-Nov-00	27-Nov-00	25-Dec-00
157(7)	GROUND SCAR SOUTH OF THE AUTOCRAFT SHOP	JPA	SI	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
158(7)	GROUND SCAR @ SOUTH END OF CONFIDENCE CO	JPA	SI	20-Oct-00	24-Nov-00	4-Dec-00	1-Jan-01
26(7)	BOILER PLANT NO. 1, BUILDING 3176	JPA	SI	8-Sep-00	13-Oct-00	23-Oct-00	20-Nov-00
501(7)	BUILDINGS AT REILLY AIRFIELD	JPA	SI	27-Oct-00	1-Dec-00	11-Dec-00	8-Jan-01
86(7)	CONTRACTOR LAYDOWN AREA	JPA	SI	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
GROUND SCARS/BOILER PLANT							
90(7)	CHEMICAL SCHOOL LABORATORY SUMP, BLDG. 2	NG	SI	15-Sep-00	27-Oct-00	6-Nov-00	4-Dec-00
96(7)	FORMER INCINERATORS, BLDGS. 4407 & 4428	JPA	SI	22-Sep-00	27-Oct-00	6-Nov-00	4-Dec-00
97(7)	FORMER SANDEL FLAMETHROWER AREA	JPA	SI	29-Sep-00	3-Nov-00	13-Nov-00	11-Dec-00
99(7)	FORMER TAR PLANT, BUILDING S-4437	JPA	RIWP	4-Aug-00	8-Sep-00	29-Sep-00	13-Oct-00
CWM SITES REMEDIAL INVESTIGATIONS							
180(7)	DETECTION AND IDENTIFICATION PARCEL	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
182(7)	RANGE T-5	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
183(7)	RANGE T-6 (NAYLOR FIELD)	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
188(7)	OLD TOXIC TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
509(7)	AGENT ID AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
511(7)	BLACKTOP TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
512(7)	FENCED YARD IN BLACKTOP AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
513(7)	DOG TRAINING AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
514(7)	OLD BURN PIT	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
516(7)	DOG KENNEL AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
517(7)	CBR PROFICIENCY AREA	JPA	RIWP	15FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
186(7)	RANGE T-38	JPA	RIWP	28FEB00A	28-Apr-00	8-May-00	5-Jun-00
CWM SITES REMEDIAL INVESTIGATIONS							
518(7)	SOUTH GATE TOXIC GAS YARD	JPA	RIWP	21-Jun-00	30-Jun-00	10-Jul-00	7-Aug-00
CWM SITES REMEDIAL INVESTIGATIONS							
181(7)	RANGE T-4	JPA	RIWP	4-Jul-00	8-Aug-00	18-Aug-00	15-Sep-00
CWM SITES REMEDIAL INVESTIGATIONS							
184(7)	RANGE T-31	JPA	RIWP	4-Jul-00	8-Aug-00	18-Aug-00	15-Sep-00
515(7)	FIELD PERSONNEL DECONTAMINATION AREA	JPA	RIWP	5-Jul-00	9-Aug-00	19-Aug-00	16-Sep-00
INDOOR PISTOL RANGES REMOVAL (4 RANGES)							
16(Q)	INDOOR PISTOL RANGES, BUILDING 141	JPA	DD	10APR00A	15-May-00	26-May-00	1-Jun-00
217(Q)	INDOOR PISTOL RANGES, BUILDING 143	JPA	DD	10APR00A	15-May-00	26-May-00	1-Jun-00
WATERSHED SCREENING ASSESSMENT							
53(7)	WATERSHED SCREENING ASSESSMENT	JPA	WSA	6-Oct-00	10-Nov-00	20-Nov-00	18-Dec-00
FORMER ORDNANCE MOTOR REPAIR AREA							
41(7)	GENERAL PURPOSE BUILDING 303	DOJ	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
42(7)	RECYCLING CENTER BUILDING 338	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
5(7)	BUILDING 326 (FORMER OMRA)	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00

6(7)	RECYCLING CENTER BUILDING 338	JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	1-Nov-00
75(7)	FORMER ORDNANCE MOTOR REPAIR AREA	DOJ/JPA	SI	25-Aug-00	22-Sep-00	6-Oct-00	3-Nov-00
SMOKE AREA R							
105(7)	SMOKE AREA R	JPA	SI	13MAR00A	21-Jul-00	31-Jul-00	28-Aug-00
SMOKE AREA S							
106(7)	SMOKE AREAS S	JPA	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
FORMER SMOKE AREA CHOCCOLOCCO CORRIDOR							
107(7)	FORMER SMOKE AREA CHOCCOLOCCO COORIDOR	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
RANGE 24A MULIT-PURPOSE RANGE							
108(7)	RANGE 24A MULTI-PURPOSE RANGE	USFWS	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
113(QX)	FORMER DEMOLITION AREA	JPA	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
187(7)	FORMER CHEMICAL MUNITIONS DISPOSAL	USFWS	RIWP	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
RANGE 24A MULIT-PURPOSE RANGE							
88(7)	RANGE 24A FOG OIL DRUM STORAGE	USFWS	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
FORMER FOG OIL STORAGE AREA W. OF SKEET RANGE							
122(7)	FORMER FOG OIL STORAGE WEST OF SKEET RAN	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00
SMOKE AREA BVZ							
124(7)	SMOKE RANGE BVZ	JPA	SI	8-Sep-00	8-Oct-00	18-Oct-00	15-Nov-00
OLD INCINERATOR BUILDING 5710							
125(7)	OLD INCINERATOR BUILDING 5710	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
ENVIRONMENTAL BASELINE @ CDTF							
104(7)	CDTF INCINERATOR	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
126(Q)	ENVIRONMENTAL BASELINE @ CDTF	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
59(7)	UST AT BUILDING 4482 (CDTF)	DOJ	EB	14DEC99A	03APR00A	28-Apr-00	13-May-00
WASHRACK BLDG 1740 SOLDIERS CHAPEL							
127(7)	WASHRACK BUILDING 1740 SOILDER'S CHAPEL	JPA	RIWP	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
FORMER MOTOR POOL AREA 600 GMO							
136(7)	UST FORMER GAS STATION BUILDING 695	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
149(7)	FORMER MOTOR POOL AREA 600	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
16(7)	FORMER GAS STATION @ AREA 13 BLDG 1394	NG	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
QUARTER MASTER'S GAS STORAGE							
130(7)	QUARTER MASTER'S GAS STORAGE	JPA	SI	07MAR00A	14-Apr-00	24-Apr-00	22-May-00
MOTOR POOL AREA 1300 2ND AVE							
143(7)	MOTOR POOL AREA 1300 2ND AVE	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
FORMER MOTOR POOL AREA 3100 S OF 23RD ST							
147(7)	FORMER MOTOR POOL AREA 3100 S OF 23RD ST	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
27(7)	UST BUILDING 3196/3148 MOTOR POOL	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
FORMER MOTOR POOL AREA 3100 S OF 23RD ST							
28(7)	UST BUILDING 3196/3148 MOTOR POOL	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
72(7)	WASHRACK BUILDING 3146/3147	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00

FORMER FUEL YARD							
131(7)	FORMER FUEL YARD	JPA	SI	16MAR00A	28-Jul-00	7-Aug-00	4-Sep-00
FORMER MOTOR POOL AREA 1000							
13(7)	UST GYM POOL BUILDING 1012	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
139(7)	FORMER GAS STATION AREA 1000	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
150(7)	FORMER MOTOR POOL AREA 1000	PR	SI	9-Jun-00	7-Jul-00	19-Jul-00	16-Aug-00
FORMER SMOKE AREA SOUTH SLOPE MORGAN MTN							
159(7)	FORMER SMOKE AREA SOUTH SLOPE MORGAN	JPA	SI	22-Sep-00	22-Oct-00	1-Nov-00	29-Nov-00
MOTOR POOL AREA 800							
11(7)	UST BUILDING 888 MOTOR POOL	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
12(7)	UST BUILDING 894 MOTOR POOL	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
164(7)	MOTOR POOL AREA 800	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
68(7)	WASHRACK BUILDING 866	JPA	SI	23-Jun-00	23-Jul-00	2-Aug-00	30-Aug-00
PRINTING PLANT BLDG 3183							
162(7)	PRINT PLANT BUILDING 3183	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00
AREA 1600 MOTOR POOL							
163(7)	MOTOR POOL AREA 1600	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
17(7)	VEHICLE MAINTENANCE SHOP	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
18(7)	STORAGE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
19(7)	FORMER GAS STATION BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
503(7)	VEHICLE MAINTENANCE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
AREA 1600 MOTOR POOL							
504(7)	STORAGE BUILDING	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
71(7)	WASH AREA, O/W SEPARATOR, GREASE RACKS	JPA	SI	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
TRAINING AIDS BUILDING 267							
166(7)	TRAINING AIDS BUILDING 267	JPA	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
WASHRACK BUILDING 1294							
168(7)	WASHRACK BUILDING 1294	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
WASHRACK AT BUILDING 351							
170(7)	WASHRACK AT BUILDING 351	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
FORMER PRINTING PLANT BLDG 1060							
172(7)	FORMER PRINTING PLANT BUILDING 1060	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
FORMER PRINT PLANT BUILDING 2051							
173(7)	FORMER PRINT PLANT BUILDING 2051	JPA	SI	5-May-00	4-Jun-00	14-Jun-00	12-Jul-00
SMALL WEAPONS CLEANING & STORAGE BLDG 1378							
174(7)	SMALL WEAPONS CLEANING/STORAGE BLDG 1378	NG	SI	21-Jul-00	20-Aug-00	30-Aug-00	27-Sep-00
GOLF COURSE							
141(7)	GOLF COURSE PESTICIDE MIX/STORAGE BLDG.	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
178(7)	GOLF COURSE	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
83(7)	GOLF COURSE PESTICIDE MIX/STORAGE BLDG.	PR	SI	26-May-00	23-Jun-00	7-Jul-00	21-Jul-00
PERSONNEL DECONTAMINATION STATION BLDG 3185							
179(7)	PERSONNEL DECON STATION BUILDING 3185	JPA	SI	4-Aug-00	3-Sep-00	13-Sep-00	11-Oct-00

FORMER GAS MASK TEST CHAMBERS BLDG 439							
195(7)	GAS MASK TEST BLDGS T-401, T-402, & 439	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
196(7)	FORMER GAS MASK TEST CHAMBERS BLDG 439	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
198(7)	FORMER CS TRAINING AREA	NG	SI	7-Jul-00	6-Aug-00	16-Aug-00	13-Sep-00
ASP							
197(7)	ASP	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
199(7)	BUILDING 4416 AT ASP	JPA	SI	16-Jun-00	16-Jul-00	26-Jul-00	23-Aug-00
GROUND SCAR W/ PROB TRENCHES @ DRIVING COURSE							
200(7)	GROUND SCAR W/PROB TRENCHES @ DRIVING CO	JPA	SI	14-Jul-00	13-Aug-00	23-Aug-00	20-Sep-00
RANGE J							
202(7)	RANGE J	NG	RIWP	23-Feb-01	25-Mar-01	4-Apr-01	2-May-01
RIDEOUT FIELD							
202(Q)	RIDEOUT FIELD	NG	GWR	23-Feb-01	25-Mar-01	4-Apr-01	2-May-01
TRENCHES WEST OF REMOUNT							
228(7)	TRENCHES WEST OF REMOUNT CREEK	JPA	SI	11-Aug-00	10-Sep-00	20-Sep-00	18-Oct-00
AREA 45/WEAPONS DEMONSTRATION AREA							
232(Q)	AREA 45/WEAPONS DEMONSTRATION AREA	JPA	SIWP	TBD	TBD	TBD	TBD
M2	M2 PARCEL SITE	JPA	SI	31-May-00	20-Jun-00	30-Jun-00	7-Jul-00
DRAIN FIELD							
236(Q)	DRAIN FIELD	JPA	SI	14-Jul-00	13-Aug-00	23-Aug-00	20-Sep-00
CLEARED AREA WITH MOUND CHOCCOLOCCO CORRIDOR							
237(7)	CLEARED AREA WITH MOUND CHOCCOLOCCO	JPA	SI	1-Sep-00	1-Oct-00	11-Oct-00	8-Nov-00
TRENCH NEAR RANGE 20 FIRING LINE							
239(7)	TRENCHES NEAR RANGE 20 FIRING LINE	USFWS	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
240(7)	TRENCHES NEAR RANGE 20 FIRING LINE	USFWS	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
OLD HOSPITAL							
95(7)	OLD HOSPITAL	DOJ/JPA	SI	28-Jun-00	26-Jul-00	2-Aug-00	23-Aug-00
FORMER MOTOR POOL AREA BLDG 1398 4TH AVE							
148(7)	FORMER MOTOR POOL AGEAR BLDG 1398 4TH AV	NG	SI	28-Jun-00	28-Jul-00	7-Aug-00	4-Sep-00
TRENCHES WEST OF IRON MOUNTAIN ROAD							
500(7)	TRENCHES WEST OF IRON MOUNTAIN ROAD	JPA	SIWP	19-May-00	21-Jul-00	31-Jul-00	28-Aug-00
BULK STORAGE AREA BLDG 296							
60(7)	BULK STORAGE AREA BUILDING 296	JPA	SI	28-Jul-00	27-Aug-00	6-Sep-00	4-Oct-00
11TH CHEM MOTOR POOL & UST							
29(7)	11TH CHEM MOTOR POOL & UST	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
30(7)	UST. BLDG. 3298 MOTOR POOL 11TH CHEM	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
74(7)	WASHRACK BUILDING 3262	JPA	SI	2-Jun-00	3-Jul-00	12-Jul-00	11-Aug-00
FORMER PCP DIP TANK DEH COMPOUND							
1(7)	UST BUILDING 202/215 DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64(7)	FORMER PCP DIP TANK DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64A(7)	WASHRACK BLDG 214 DEH COMPOUND	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01

64B(7)	PESTICIDE MIX/STORAGE FACILITY BLDG 211	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
64C(7)	HERBICIDE STORAGE FACILITY BLDG 208	JPA	SI	27-Oct-00	26-Nov-00	6-Dec-00	3-Jan-01
FORMER SMALL WEAPONS REPAIR SHOP BLDG 335							
66(7)	FORMER SMALL WEAPONS REPAIR SHOP BLDG 33	JPA	RIWP	28-Jun-00	26-Jul-00	9-Aug-00	30-Aug-00
FORMER DECON COMPLEX BLDG 1271, 1272							
140(7)	FORMER GAS STATION @ BUILDING 1294	JPA	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
46(7)	UST DECON FAC BULDG. 1271	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
70(7)	WASHRACK BUILDING 1298	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
93(7)	FRM DECON COMPLEX BLDG 1271, 1272 (70)	NG	SI	3-Dec-00	2-Jan-01	12-Jan-01	9-Feb-01
DRMO AREA							
85(7)	DRMO AREA	JPA	SI	1-Sep-00	1-Oct-00	11-Oct-00	8-Nov-00
WASTE CHEMICAL STORAGE AREA							
10(7)	WASTE CHEMICAL STORAGE AREA UST	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
135(7)	FORMER GAS STATION AT BLDG 594	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
87(7)	WASTE CHEMICAL STORAGE AREA (87 & 10)	NG	SI	19-May-00	18-Jun-00	28-Jun-00	26-Jul-00
FORMER MOTOR POOL AREA 2000							
137(7)	FORMER GAS STATION AREA	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	18-Aug-00
144(7)	FORMER MOTOR POOL AREA 2000	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	18-Aug-00
FORMER MOTOR POOL AREA 3100							
146(7)	FORMER MOTOR POOL AREA 3100	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
212(7)	UST BUILDING 3138 AREA 3100 MOTOR POOL	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
24(7)	FORMER MOTOR POOL AREA 3100	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
25(7)	UST BUILDING 3138 AREA 3100 MOTOR POOL	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
73(7)	WASHRACK BUILDING 3142	JPA	SI	9-Jun-00	9-Jul-00	19-Jul-00	16-Aug-00
FORMER CHEM LAUNDRY & MOTOR POOL AREA 1500							
132(7)	UST FORMER GAS STATION BLDG 15 MOTOR POO	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
133(7)	UST FORMER GAS STATION BLDG 1494 AREA 14	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
134(7)	FORMER GAS STATION BLDG 1594 AREA 15	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
94(7)	FORMER CHEM LAUNDRY & MOTOR POOL AREA 15	JPA	RIWP	2-Aug-00	30-Aug-00	13-Sep-00	4-Oct-00
ECOLOGICAL SCREENING CHAPTER							
ECO	ECOLOGICAL SCREENING CHAPTER	JPA	IWWP	11-Aug-00	10-Sep-00	20-Sep-00	18-Oct-00
HISTORIC RANGES PACKAGE 1 (Dates TBD)							
119(QX)	FORMER MAIN POST IMPACT AREA	JPA	SIWP	TBD	TBD	TBD	TBD
120(QX)	FORMER MAIN POST IMPACT AREA	JPA	SIWP	TBD	TBD	TBD	TBD
138(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
139(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
140(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
141(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
142(QX)	IMPACT AREA, MORTAR RANGE VICINITY	JPA	SIWP	TBD	TBD	TBD	TBD
HISTORIC RANGES PACKAGE 10 (Dates To Be Confirmed)							
131(QX)	IMPACT AREA LOCATED BETWEEN 145QX & 146Q	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
143(Q)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
144(QX)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
145(QX)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
146(Q)	RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
147(QX)	IMPACT AREAS RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01
148(QX)	IMPACT AREAS RANGE 40 AREA	JPA	SIWP	8-Dec-00	12-Jan-01	22-Jan-01	19-Feb-01

UST CLOSURE ASSESSMENT							
167(7)	WAC MUSEUM BUILDING 1077 (UST)	JPA	CR	17-Jul-00	7-Jul-00	21-Jul-00	25-Aug-00
21(7)	BASE SERVICE STATION AT BUILDING 2109 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
22(7)	BASE SERVICE STATION AT BUILDING 2109 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
3(7)	TELEPHONE EXCHANGE AT BUILDING 251 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
31(7)	AMMUNITION SUPPLY POINT, BUILDING 4400 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
33(7)	FORMER BUILDING S-55 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
34(7)	FITNESS CENTER BUILDING 128 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
35(7)	FIELD HOUSE BUILDING 130 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
36(7)	ADMINISTRATIVE BUILDING AT BLDG. 141 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
37(7)	ADMINISTRATIVE BUILDING AT BLDG. 143 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
38(7)	BIVOUAC AREA B-44 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
39(7)	FORMER CLOTHING BUILDING, BLDG. 273 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
40(7)	NOBLE ARMY HOSPITAL, BUILDING 294 (UST)	HHS	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
43(7)	FORMER BUILDING 796 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
44(7)	FORMER BUILDING 1201 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
45(7)	FORMER BUILDING 1202 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
49(7)	DENTAL CLINIC BUILDING 1929 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
50(7)	PX, BUILDING 1965 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
502(7)	BUILDING 1338 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
505(7)	BUILDING 3179 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
506(7)	BUILDING 3691 (UST)	NG	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
51(7)	POST OFFICE BUILDING 1966 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
54(7)	BARRACKS BUILDING 3131 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
55(7)	HEADQUARTERS BUILDING 3161 (UST)	PR	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
56(7)	COMMUNITY CLUB BUILDING 3212 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
57(7)	RECREATION CENTER BUILDING 3213 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
58(7)	CHAPEL BUILDING 3293 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
63(7)	PERSONNEL BUILDING 162 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00
9(7)	RECREATION BUILDING AT BUILDING 503 (UST)	JPA	CR	17-Jul-00	7-Jul-00	22-Jul-00	21-Aug-00

ATTACHMENT F

FACILITATOR NOTES AND OBSERVATIONS

Meeting Summary

The BCT met at Fort McClellan on August 1-2. On the first day, Ron, Bart, and Philip were on a conference call regarding finalizing the LUCAP memorandum, and they set a date for a signing ceremony. This is a major milestone for the BCT and clears away an issue that has stood in the team’s way for a long time. For most of the day the team focused on reaching agreements about the Action Memorandum and Work Plan for the M2 parcel. The Huntsville members, David and Valerie, proposed a schedule including an “on-site review” of the M2 documents in early September after the cleanup is done, and the team agreed to this innovation. During a site visit the team also agreed on how to deal with a recently discovered fill area. In general, the day was marked by a climate of partnership and collaboration.

But on the second day the BCT really showed what it is capable of. With an agenda full of reviews of responses to comments on SIs and presentations about parcels almost ready for transfer, team members conducted complex discussions in a uniformly professional way – and from my viewpoint the team reached a new level of creativity, flexibility, and productivity. There was a real sense of creating solutions by building on what each team member contributed. This was simply the best set of discussions I have seen the BCT conduct, and they showed the best attributes of a high-performing team.

At the end of the day, team members identified the qualities that had made the meeting such a good one:

- Trust, confidence in each other
- Patience, and listening
- Respect
- Consciousness of our goals
- All of us had the same goals
- Everyone was jovial

By way of affirming these insights with some research by Marcial Losada of Ann Arbor, Michigan, I made a brief presentation on “Team Connectivity Variables.” Losada states that teams perform according to three scales:

Advocacy ----- Inquiry
 Self ----- Other
 Negativity ----- Positivity

The ideal in the first two scales is to achieve a balance, in the team and for each member, between the two variables; in the third scale, the ideal is a 5 – 1 ratio of positive to negative interactions. When these ideals are met, Losada says, a team develops maximum flexibility, an expansive emotional space, and a high level of performance marked by movement and creativity and based on a high level of “connectivity” in the team. So the key issue for a team is to increase connectivity, and Losada suggests these ways to do that:

- Develop the capacity for trust

- Develop capacity for listening (“the freedom to learn”)
- Develop capacity for multi-dimensionality (psychological space, movement, spontaneity)
- Dissolve negative interactions by noting arrogance, cynicism, and judgmentalism in oneself
- Enhance positive interactions through acceptance, caring, respect, and even wonder or awe

The team deserves a lot of credit for having reached a high level of performance, and a lot of encouragement to continue developing the qualities that were at work during this meeting.

We agreed to return to the team’s operations and ground rules at the September meeting, picking up our discussion from the June meeting.

ATTACHMENT G

DOD MEASURES OF MERIT FOR CONSIDERATION IN THE DEVELOPMENT OF PROJECT GOALS AND METRICS

The following DOD Measures of Merit under the BRAC Program (provided by Lisa Kingsbury) may provide a starting point for consideration in the development of goals and metrics for the Ft. McClellan project. Lisa's Email of 12/10/97 listed numerous Measures of Merit for various programs; the BRAC Program Measures of Merit are listed below:

MoM1: Relative Risk Reduction

The number of sites that are classified as high, medium, and low relative risk, and as RC or NFA

MoM2: Restoration

The number of acres that are transferable from DOD's control according to the requirements of CERCLA

MoM3: Compliance

The number of acres for which closure-related compliance projects have been completed

MoM4: Planning

The number of acres that have completed the environmental analysis and decision documents for disposal and reuse of property that are required under the National Environmental Policy Act (NEPA)

ATTACHMENT G

REFERENCES FOR CONSIDERATION IN THE DEVELOPMENT OF GOALS AND METRICS

- Region 4 Partnering Success Stories
- Hurlburt AFB Metric No. 1, Summary of IRP Site Status
- Compilation of Metrics Input

ATTACHMENT G
RESULTS OF BRAINSTORMING ON GOALS AND METRICS
JUNE 6, 1998

Success Stories

SSSLs
Background Metals
Partnering Innovations
Real Time Reviews
Synergistic Scoping

Outcomes

Cost Avoidance
Documents Reviewed
Decision Documents
-- RODs
-- NFAs
-- Action Memos
-- ETC (?)
Time Savings
Scope Savings

Goals/metrics

SIs Completed
RAs
Remedy in Place
Acres Transferred
Acres Investigated
Site Closures
\$ Saved
“Walk Away” Cleanups
(minimal deed restrictions)
Document Review Time

Time

Doc Review – Lisa
-- Baseline

Contracts in Place – Ellis
Meetings – Ron/Lisa
Investigations – Chris
Identify Opportunities
for Early Remediation
SOW – Ellis

Money

Document Submittals

Generic Work Plan – Jeanne
SOW – Ellis
Background Metals – Chris
GIS/GPS – Ron
SSSL – Jeanne

Property (for transfer)

Acres – Lisa
-- Transferable
-- Investigated
-- Remediated
Parcels – Lisa
Buildings – Lisa
Decision Documents – Lisa
FOST/FOSL – Ron
SI
Reuse Phases Available