

FT. McCLELLAN BCT MEETING MINUTES  
 PARTNERING SESSION #12  
 ORANGE BEACH, AL  
 OCTOBER 21 – 23, 1998

AGENDA ITEM	RESPONSIBILITY	NOTES
Check In Guest Introduction and Roles	Host: Ellis Pope Leader: Recorder: Jeanne Yacoub	See Attendees List -- Attachment A.
Ground Rules	BCT	Members read ground rules out loud. Attachment B provides the ground rules established in October, 1997.
Agenda	BCT	The team began the meeting with a detailed check-in by each attendee. Lisa mentioned that the group would not be reviewing package 13 at this meeting, but would have to defer that review until the next meeting, since IT did not receive all comments on that package. Several parking lot items were added to the October agenda for discussion, time permitting. The meeting then proceeded according to the October agenda. Attachment C provides the draft December agenda. Attachment D provides the October meeting summary.
Accept Previous Minutes	BCT	The team made revisions to the draft September minutes, and accepted the September minutes for finalization.
Action Items	BCT	Action items were reviewed and updated, as indicated in Attachment D.
Long-Term Planning (BCP)	BCT	Ellis indicated that he had obligated the funding necessary for IT to produce Version II of the BCP, in accordance with the BCT's strategy. The BCT will review Version I of the BCP to incorporate changes to the reuse plan with the objective of performing a real-time review of the document in December at the BCT meeting. Subsequent to that meeting, IT will produce two iterations of the Version II document.

Goals/Metrics Update	BCT	Goals and metrics remain on the December agenda (Attachment C). The team began brainstorming this topic during the June meeting, and also began development of preliminary goals for consideration by the group. Attachment G provides the DOD Measures of Merit for BRAC projects submitted by Lisa Kingsbury for group consideration in the development of project goals and metrics. David also previously provided several handouts for the team to review in preparation for discussions on this topic.
Facilitator Evaluation	David Smith	See Attachment F.

ATTACHMENT A

LIST OF ATTENDEES  
PARTNERING SESSION #12  
ORANGE BEACH, AL  
OCTOBER 21 – 23, 1998

Ron Levy, Ft. McClellan

Lisa Kingsbury, Ft. McClellan

Ellis Pope, Mobile District Corps of Engineers

Chris Johnson, Alabama Department of Environmental Management

Jeanne Yacoub, IT Corporation

David Smith, Smith and Associates

Guests:

Ross McCollum, Mobile District Corps of Engineers

Tim Frederick, Gannett Fleming

Hugh Vick, Gannett Fleming

Steve Moran, IT Corporation

Agnes Mayila, IT Corporation

ATTACHMENT B  
BCT GROUND RULES

1. Start and finish meetings and breaks on time.
2. One person talks at a time.
3. Stay focused on the agenda.
4. Distribute minutes and meeting agenda two weeks in advance of meeting.
5. Avoid interruptions and side conversations.
6. Keep agenda to manageable size.
7. Do homework/come prepared.
8. Consensus decisions.
9. Clarify differences.
10. Rotate meeting locations among BCT representatives.
11. Rotate meeting leader.
12. Be courteous/tactful/honest/respectful.
13. BCT pre-approves all guests.
14. Support BCT decisions.
15. Seek to understand others positions and styles.
16. Identify and agree upon issues/interactions, which are to be retained within the team.

## ATTACHMENT C

### AGENDA

BCT MEETING OF DECEMBER 16 – 17, 1998

1. Check In
2. Guest Introduction/Role in Meeting
3. Review Ground Rules (Attachment B to these minutes)
4. Finalize Agenda with additions and/or subtractions (Item 9 of this Attachment)
5. Accept Previous Meeting Minutes
6. Review Action Items from Previous Minutes (Attachment D to these minutes)
7. Review Long-Term Planning (BCP)
8. Goals/Metrics Update (Attachment G to these minutes)
9. Accomplish Agenda Items (Item 9 of this Attachment)
10. Meeting Summary Review
  - Set next meeting date
  - Set next meeting agenda
  - Set time and date for conference call
  - Set meeting dates for next six months
  - Review action and consensus items
  - Review and evaluate Partnering Process

ITEM #9  
DRAFT DECEMBER AGENDA

***Tuesday, December 15, 1998***

Check-in:

Residence Inn  
5500 Triangle Dr.  
Norcross, GA  
(770) 447-1714

\$89.00/night, Breakfast Included  
Airport Connections shuttle service  
(770) 457-5757  
\$19.00 one way, \$32.00 round trip

***Wednesday, December 16, 1998***

0800 – 0830	Check-In	BCT
0830 – 0930	Finalize Minutes/Agenda	BCT
0930 – 1200	Comment Resolution Site-Specific Work Plans	BCT w/Project Team
1200 – 1300	Lunch (Brought In)	
1300 – 1700	Comment Resolution Site-Specific Work Plans	BCT w/Project Team

Breaks as Needed

Dinner Plans

***Thursday, December 17, 1998***

0745 – 0800	Check In	BCT
0800 – 1200	BCP Review/Landfill Strategy	BCT w/Project Team
1200 – 1300	Lunch (Brought In)	
1300 – 1700	BCP Review	BCT w/Project Team

Breaks as Needed

Adjourn

***Parking Lot Items from last Agenda***

## Goals and Metrics

ATTACHMENT D  
MEETING SUMMARY  
With  
ACTION ITEMS

***Next Meeting:*** December 16 – 17, 8 am to 5 pm  
Norcross, GA

***Primary Agenda:*** Resolution of Comments on IT Work Plans, Review of BCP

***October Meeting Summary:***

Finalize Agenda and Minutes – Draft September minutes were reviewed, slightly modified, and accepted as final. The BCT also added some items to the agenda parking lot.

Action Items – The BCT reviewed September’s action items, updated them, and developed others that are identified in Attachment D.

Document Copies – Chris changed his distribution for draft and final work plans to 2 bound copies, and 1 CD copy of the final plans. Ellis also indicated that he wants to receive 2 bound copies of final documents and 1 CD of the final plans. Ron’s, Lisa’s, and Bart’s distributions remain the same with the addition of 1 CD. IT will produce the CD and distribute it once all work plans have been finalized and approved.

Comments on Work Plans – The BCT will review work plan packages 7, 13, 14, and the Indoor Pistol Range Removal. Attachment E provides a revised schedule for the work plan reviews and comment responses.

Former CS Training Buildings – Ron spoke with Colonel Treuting about the former CS training buildings, and the BCT’s concern with the long-term liabilities associated with those buildings after SIs were finished. Colonel Treuting indicated that the National Guard will use one of the buildings, but that the others could be demolished.

Work Plan Review – The group reviewed all comments on work packages 8 – 12, 15, 16, and Range J according to the main agenda objective. All comments were resolved to the satisfaction of all parties.

CHPPM (Center for Health Protection and Preventive Medicine) Roles and Responsibilities – IT requested clarification on how to respond to work plan comments by CHPPM. Since CHPPM’s comments arrived too late to be included in the response packages, IT was not able to address those comments in the same manner as other comments. Additionally, many CHPPM comments were related to either format issues or topics that had been resolved in previous BCT and project meetings. Finally, CHPPM was not in attendance at BCT meetings where comments were discussed and resolved. Chris also requested clarification of CHPPM’s role in the BRAC process. Ron and Ellis indicated that CHPPM must review all risk assessments for the Army, since they will sign any resulting RODS or cleanup agreements. Ellis was uncertain if this responsibility extended to

work plan review as well, so Ellis and Lisa will check with their contacts to determine the nature and extent of CHPPM's involvement with work plans, reports, reviews, etc.

Range J – The group engaged in lively discussion about the scope of the Range J RI. Ron provided background on SAIC's initial efforts with regard to the fenced area on Range J. He indicated that SAIC was directed to focus on the fenced area because the base knew that area was used for disposal. Historical records indicate the remainder of Range J was used for tear gas training, pyrotechnics, and other training requirements. There was also much discussion about the areal extent of Range J. SAIC's report indicates Range J is approximately 60 acres, but IT's research indicates an area of approximately 170 acres. To help focus the discussion, Steve Moran stated that IT's understanding of the RI objective was to focus on the fenced area within Range J to locate possible sources in that area. The group discussed this objective and reached consensus on the RI objective for Range J. **CONSENSUS: The objective for the Range J RI is to determine whether or not the fenced area is the source of contamination in groundwater, and to better define the extent of groundwater contamination.** The group further indicated that IT should include verbiage in the work plan that states the objective very clearly, and also provides a discussion of the size of Range J, clarifying SAIC's reporting of 60 acres vs. IT's reporting of 170 acres.

Analytical Holding Times for CWM Samples – Steve discussed the need to perform MINICAMS screening at sites where CWM is a potential concern. He indicated that the screening process would likely cause those analytical samples to miss required holding times (48 hours) for volatiles extraction, and that this would result in qualification of the data for missed holding times. After discussion of possible impacts, the BCT directed IT to go back to Fred Sloan (EPA Region IV) to revisit the possibility of freezing those samples to extend holding times to accommodate MINICAMS screening and analysis by Batelle Quiksilver. Randy McBride will be asked to accomplish this action.

In a separate, but related matter, Lisa will provide IT with the Memoranda of Agreement between the Army and local hospitals on CWM emergency procedures.

Reuse – Version 7 of the Proposed Property Disposal was available on October 14, 1998. This document is prepared by the Ft. McClellan Transition Office, and reflects ALARNG, Anniston, and Department of Justice desires. Ft. McClellan needs to prepare an ECOP (Environmental Conditions of Property) Report for the CDTF (Chemical Defense Training Facility) for TRADOC by November 30, 1998. This ECOP will go to TRADOC, then to the Department of the Army, then to DOJ for transfer of the CDTF from the Army to DOJ.

Range 30 – We will take the approach outlined in the current work plan to examine disposal areas and take a comprehensive approach to other small arms range-related areas. Hugh Vick and Tim Frederick agreed that this approach was appropriate.

UXO/Geophysics – The July 1998 Archive Search Report resulted in a number of additional sites requiring UXO avoidance. This has caused significant cost growth in the SI process. Jeanne will speak to IT UXO supervisors to discuss what flexibility IT has in performing UXO avoidance, specifically in response to Ross McCollum's thought that less sensitive calibration levels of the equipment might speed up field work.

Ellis led a brainstorming activity to see if the group could devise a strategy to lessen/optimize geophysics at the sites. As a result of that discussion, Lisa will check with Luke Owen (Game Management) and Lee Horsley to arrange controlled burns at sites where clearing is a substantial requirement to accomplish geophysical surveys.

Steve Moran will provide Lisa with a list of IT's candidate sites.

SI/RI Reports – Ellis indicated that initial SI drafts will start appearing in January 99, barring any delays associated with the eco-risk assessment strategy. On October 29, EPA Region IV will host a meeting to review the proposed eco-risk strategy, with the objective of reaching closure on that issue so that IT may proceed in the development of reports.

Surface Water/Sediment/Groundwater – IT indicated that a number of sites proposed for collection of groundwater, surface water, and sediment samples were dry and could not yield appropriate media for collection. There was some discussion about the prudence of trying to gather data using direct-push technology at Ft. McClellan, given the nature of the geology there. IT indicated that it had been possible to collect some groundwater data, and that the direct-push technology resulted in much less investigation-derived waste (and the associated costs for collection, handling, and disposal) than would have been the case with conventional drilling, so use of direct-push was justified. The group reach consensus on groundwater sampling, but decided to table the surface water and sediment sampling issues until the October 29 eco-risk meeting, since those samples are largely associated with the proposed eco-risk effort. **CONSENSUS: Since groundwater samples are not possible with direct-push technology, IT will install monitoring wells to obtain groundwater samples in accordance with the protocols outlined in the approved IWWP, as being implemented at the Redstone Arsenal. If IT does not obtain groundwater in the residuum, discussion of groundwater data will be deferred on a case-by-case basis.** In keeping with this consensus, IT will mobilize drill rig(s) to Ft. McClellan to begin well installation for collection of groundwater samples. Soil samples will continue to be collected using the direct-push technology.

Choccolocco Corridor – Chris expressed his position that the Army will provide treatment of Choccolocco Corridor consistent with other Army properties. He wants the Corridor property bumped up on the priority list for turn over to the State.

Landfill Strategy – The group discussed the need to establish a long-term landfill strategy for the landfills at Ft. McClellan. This strategy is of concern because unless the landfills and fill areas at McClellan can be investigated and cleared from a contamination standpoint, the Army will have no alternative but to institute long-term, and potentially costly institutional controls for large segments of property. Jeanne will provide a landfill strategy discussion paper for the December meeting so that the group can discuss actions to develop a comprehensive landfill strategy for Ft. McClellan.

Partnering Exercise – After the group finished the last parking lot item, David led a partnering exercise to further highlight differences in group members' individual value systems, and how those values influence group behavior. David indicated that values don't change and aren't negotiable, and often aren't logical. Each group member needs to recognize when values are at the heart of a discussion, because much time and energy gets devoted to trying to change a member's values when that is really not likely to occur. The prolonged Range J comment resolution was indicative of this phenomenon. David's report is included at Attachment F.

Future Meetings – The next BCT meetings will take place on December 16 – 17 at IT's offices in Norcross, GA, and January 20 – 21 at ADEM's offices in Montgomery, AL.

***Status of Action Items***

<b>Action Item No.</b>	<b>Responsible Team Member</b>	<b>Due Date</b>	<b>Status</b>	<b>Action Item</b>
97/10/1	BCT	Nov 97	Underway	Provide Jeanne with goals and metrics information for future distribution with minutes (Lisa has provided information, included as Attachment G, on DOD Measures of Merit for use in the development of project goals and metrics).
97/10/2	David	Nov 97	Underway	Provide example roles/responsibilities for meeting leader and gatekeeper (David accomplished this action on time in November, but the BCT has not yet addressed this topic, therefore it continues to be carried from the October meeting).
98/03/1	David	May 98	Done	Consolidate team roles and responsibilities.
98/03/2	Bart/David	May 98	SNR	Develop a "strawman" of process roles and responsibilities.
98/03/8	Ron	May 98	Underway	Draft BCT Success Stories for Tier II, conference call with BCT.
98/03/10	Chris	May 98	SNR	ADEM to send a letter to the Alabama Army National Guard, and the National Guard Bureau to ensure appropriate future management of DERA sites.
98/06/2	Chris	June 98	SNR	Ascertain participation in Ft. McClellan project by Geological Survey of Alabama and Alabama Fish and Game. Fish and Game will not participate; Chris to check with Geological Survey of Alabama about their level of participation.
98/08/1	Bart	Sept 98	SNR	Reissue June 8 letter to be more specific about LBP in soils rather than on walls in buildings.
98/08/4	Bart	Aug 98	SNR	Comments on final Background Metals Report to Lisa and Ellis.
98/09/1	Ron, Ellis, Chris	Oct 98	SNR	Further follow-up with SHPO to expedite archaeological Phase II investigations. (Neal Robison and programmatic document).
98/09/2	Ron	Oct 98	Done	Speak to Colonel Treuting about demolishing the old CS training buildings.
98/09/3	Bart	Oct 98	Done	Coordinate EPA ecological risk assessment concerns with the BCT and IT technical personnel.
98/10/1	Jeanne	Nov 98	SNR	Coordinate human health risk assessment strategy write-up with Paul Goetchius for Ron Levy's success stories.

98/10/2	Ellis, Lisa	Nov 98	SNR	Determine nature and extent of CHPPM participation in review of work plans, reports, other documents on Ft. McClellan.
98/10/3	Jeanne	Nov 98	SNR	Coordinate holding time discussion between Randy McBride and Fred Sloan on CWM samples requiring MINICAMS screening.
98/10/4	Jeanne	Nov 98	SNR	Check with IT UXO supervisors to ascertain whether or not field instruments can be calibrated to less sensitive levels in order to expedite field work at potential UXO sites.
98/10/5	Steve	Nov 98	SNR	Provide Lisa with IT sites requiring clearing for geophysical surveys.
98/10/6	Lisa	Nov 98	SNR	Check with Luke Owen and Lee Horsley to determine whether IT sites can undergo controlled burns to achieve clearing for geophysical surveys.
98/10/7	Jeanne	Nov 98	SNR	Provide a landfill strategy paper for review and discussion by BCT.
98/10/8	Lisa	Nov 98	SNR	Provide IT with MOAs between Army and local hospitals on CWM emergency procedures.

\*SNR=Status Next Report

ATTACHMENT E

PLANNING AND REVIEW SCHEDULE  
FOR  
FUEL TRAINING AREA SITES, AND  
LANDFILLS 1, 2, AND 3

	Site Name	Parcel No.	Document	Start Date	To Client	Remarks	Regulatory Comments	Comment Response	Final Workplan
Package 1	<b>CK05 WAD 1 (774645. 01010200)</b>								
	11 th Chem Motor Pool & UST	29(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	UST Bldg 3298 Motor Pool 11th Chem Washrack Bldg 3262	30 (7) 74(7)							
	Old Hospital	95(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	Former Motor Pool Area 2000 Former Gas Station Area	144(7) 137(7)	SSFP/SSHP	4/7/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
Package 2	GSA Area and Surrounding Warehouses	151(7)	SSFP/SSHP	4/8/98	5/22/98	Completed	6/30/98	7/15/98	8/31/98
	UST GSA Motor Pool Bldg 238	2(7)							
	UST POL Point GSA Area	4(7)							
	Former Battery Maintenance Bldg 234 GSA Area	67(7)							
	Washrack Bldg 232	69(7)							
	UST Former Gas Station near Bldg 234	238(7)							
	Washrack near Bldg T-222	129(7)							
	Multicraft Shop Bldg 245 (Demolished)	111(7)							
	Former Dry Cleaning Area Bldg T-233 Washrack at Nielsen St	91(7) 128(7)							
Package 3	Former Motor Pool Area 3100	146(7)	SSFP/SSHP	4/10/98	5/26/98	Completed	7/17/98	7/29/98	8/31/98
	UST Bldg 3138 Area 3100 Motor Pool	212(7)							
	UST Bldg 3138 Area 3100 Motor Pool	24(7)							
	UST Bldg 3138 Area 3100 Motor Pool	25(7)							
	Washrack Bldg 3142	73(7)							
	Autocraft Shop/Former DPDO Bldg 1800	100(7)	SSFP/SSHP	4/10/98	5/26/98	Completed	7/17/98	7/29/98	8/31/98
	UST Autocraft Shop (assoc. w/100) UST Autocraft Shop (assoc. w/100)	20(7) 47(7)							
Package 3	Former Motor Pool Area 1800/1900	145(7)	SSFP/SSHP	4/10/98	5/26/98	Completed	7/17/98	7/29/98	8/31/98
	UST Bldg 1997 1800/1900 Motor Pool	52(7)							
Package 4	Former Decontamination Complex Bldg 1271	93(7)	SSFP/SSHP	5/21/98	6/3/98	Completed	8/19/98	9/2/98	10/19/98
	UST Decon Fac Bldg 1271 Assoc. w/ 93(7)	46(7)							
	Former Gas Station @ Bldg 1294	140(7)							
	Washrack Bldg 1298	70(7)							
	Former Motor Pool Area Bldg 1398 4th Ave	148(7)	SSFP/SSHP	5/7/98	6/3/98	Completed	8/19/98	9/2/98	10/19/98
	Former Gas Station @ Area 13 Bldg 1394	16(7)							
	Former Motor Pool Area 600 GMO	149(7)	SSFP/SSHP	5/7/98	6/3/98	Completed	8/19/98	9/2/98	10/19/98
	UST Former Gas Station Bldg 694	136(7)							
	Quarter Master's Gas Storage	130(7)							
	Former Fuel Yard	131(7)							
	Motor Pool Area 800	164(7)	SSFP/SSHP	5/4/98	6/3/98	Completed	8/19/98	9/2/98	10/19/98
	UST Bldg 888 Motor Pool	11(7)							
	Washrack Bldg 866	68(7)							
	UST Bldg 894 Motor Pool	12(7)							
Package 4	Former Gas Mask Test Chambers Bldg 439	196(7)	SSFP/SSHP	5/15/98	6/3/98	Completed	8/19/98	9/2/98	10/19/98
	Former CS Training Area	198(7)							
	Gas Mask Test Chamber Bldg T-401 & 402	195(7)							

Package 5	Former PCP Dip Tank DEH Compound	64(7)	SSFP/SSHP	5/20/98	6/12/98	Completed	8/19/98	9/2/98	10/2/98
	UST Bldg 202/215 DEH Compound	1(7)							
	Washrack Bldg 214 DEH Compound	64(7)							
	Pesticide Mix/Storage Facility Bldg 211	64(7)							
	Herbicide Storage Facility Bldg 208	64(7)							
	Post Garbage Dump North of Reilly Airfield	126(7)	SSFP/SSHP	4/27/98	6/12/98	Completed	8/19/98	9/2/98	10/2/98
	Former Motor Pool Area 3100 S of 23rd St	147(7)	SSFP/SSHP	5/5/98	6/12/98	Completed	8/19/98	9/2/98	10/2/98
	Washrack Bldg 3146/3147	72(7)							
	UST Bldg 3196/3148 Motor Pool	27(7)							
	UST Bldg 3196/3148 Motor Pool	28(7)							
Training Aids Bldg 267	166(7)	SSFP/SSHP	5/26/98	6/12/98	Completed	8/19/98	9/2/98	10/2/98	
Former Chem Laundry and Motor Pool Area 1500	94(7)	SSFP/SSHP	5/22/98	6/12/98	Completed	8/19/98	9/2/98	10/2/98	
UST Former Gas Station Bldg 15 Motor Pool	132(7)								
UST Former Gas Station Bldg 1494 Area 14	133(7)								
Former Gas Station Bldg 1594 Area 15	134(7)								
Package 6	Range 24A Fog Oil drum Storage	88(6)	SSFP/SSHP	5/26/98	6/19/98	Completed	8/19/98	9/2/98	10/2/98
	Range 24A Multi-Purpose Range	108(7)	SSFP/SSHP	5/26/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Smoke Area BVZ	124(7)	SSFP/SSHP	4/29/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Smoke Area S	106(6)	SSFP/SSHP	4/29/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Smoke Area R	105(6)	SSFP/SSHP	4/29/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Stump Dump	82(7)	SSFP/SSHP	6/1/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Old Incinerator Bldg 5710	125(7)	SSFP/SSHP	5/26/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Former Smoke Area Choccolocco Corridor	107(7)	SSFP/SSHP	5/19/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
	Former Smoke Area South Slope Morgan Mountain	159(7)	SSFP/SSHP	5/19/98	6/19/98	Completed	8/19/98	9/2/98	10/26/98
<b>WAD 03 (774645.03010100)</b>									
Waste Chemical Storage Area	87(7) & 10(7)	SSFP/SSHP	3/30/98	5/22/98	Completed	6/30/98	7/14/98	8/31/98	
<b>WAD 05 (774645.0501010100)</b>									
Former Fire Training Pit	77(7)	SSFP/SSHP	4/13/98	5/22/98	Completed	6/30/98	7/14/98	8/31/98	
<b>WAD 07 (774645.07010200)</b>									
Industrial Landfill	175(5)	Rem.Design							On Hold
<b>WAD 09 (774645.09020100)</b>									
UST Records Review		UST Report	3/30/98	6/30/98	Completed	Completed	Completed	Complete	
<b>WAD 11 (774645.11010100)</b>									
Range J	202(7)	RI SSFP/SSHP	6/5/98	8/28/98		9/26/98	10/27/98	11/3/98	
<b>CK004 (773191.03040000)</b>									
Landfill 1	78(6)	LTM Report	4/1/98	5/15/98	Completed				
Landfill 2	79(6)								
Landfill 3	80(6)								
CK004	<b>CK004 (773191.01010400)</b>								
	Range 12	70Q	SSFP/SSHP	11/16/98	1/22/99		2/19/99	2/26/99	3/12/99
	Range 13	71Q	SSFP/SSHP	11/16/98	1/22/99		2/19/99	2/26/99	3/12/99
	Range 19	75Q	SSFP/SSHP	11/16/98	1/22/99		2/19/99	2/26/99	3/12/99
	Skeet Range	69Q	SSFP/SSHP	11/16/98	1/22/99		2/19/99	2/26/99	3/12/99
	Former Transformer near Building 3798	57Q	SSFP/SSHP	3/12/98	5/22/98	Completed	7/17/98	7/29/98	9/3/98
Area 45/Weapons Demonstration Area	232Q/ 194Q	SSFP/SSHP			On Hold				
CK003	<b>CK003 (773019.05020100)</b>								
	Range K: Former Agent Training Area	203(7)	SSFP/SSHP	10/5/97	11/5/97				11/11/98
	Former Shell Tapping Area	201(7)	SSFP/SSHP	10/5/97	11/5/97				11/11/98
SOTS Site	102(7)	SSFP/SSHP	10/5/97	11/5/97				11/11/98	

ATTACHMENT E

**PLANNING AND REVIEW SCHEDULE  
FOR  
PRINT PLANTS/MOTOR POOL SITES**

	<b>Site Name</b>	<b>Parcel No.</b>	<b>Document</b>	<b>Start Date</b>	<b>To Client</b>	<b>Remarks</b>	<b>Regulatory Comment</b>	<b>Comment Response</b>	<b>Final Workplan</b>
Package 7	Fill Area West of Range 19	233(7)	SSFP/SSHP	10/31	11/6/98	Completed	11/25/98	12/16/98	1/4/98
Package 8	Fill Area East End Reilly Air Field	227(7)	SSFP/SSHP	6/26/98	8/21/98	Completed	9/28/98	10/9/98	11/17/98
	Fill Area Northwest of Reilly Air Field	229(7)	SSFP/SSHP	7/3/98	8/21/98	Completed	9/28/98	10/9/98	11/17/98
	Drain Field	236(Q)	SSFP/SSHP	7/8/98	8/21/98	Completed	9/28/98	10/9/98	11/17/98
	Probable Fill Area at Range 30	231(7)	SSFP/SSHP	7/17/98	8/21/98	Completed	9/28/98	10/9/98	11/17/98
Package 9	Motor Pool Area 1300	143(7)	SSFP/SSHP	7/1/98	8/21/98	Completed	10/8/98	10/14/98	11/11/98
	Washrack Building 1224	168(7)	SSFP/SSHP	7/7/98	8/21/98	Completed	10/8/98	10/14/98	11/11/98
	Small Weapons Cleaning and Storage Compound Bldg 1378	174(7)	SSFP/SSHP	7/13/98	8/21/98	Completed	10/8/98	10/14/98	11/11/98
	Former Motor Pool Area 1000	150(7)	SSFP/SSHP	7/17/98	8/21/98	Completed	10/8/98	10/14/98	11/11/98
	UST Gym Pool Bldg 1012	13(7)							
Former Gas Station Area 1000	139(7)								
Package 10	Golf Course	178(7)	SSFP/SSHP	6/26/98	7/31/98	Completed	9/30/98	10/16/98	11/17/98
	Former Printing Plant Building 1060	172(7)	SSFP/SSHP	7/3/98	7/31/98	Completed	9/30/98	10/16/98	11/17/98
	Bulk Storage Area Building 296	60(6)	SSFP/SSHP	7/8/98	7/31/98	Completed	9/30/98	10/16/98	11/17/98
Package 11	Trench Near Range 20 Firing Line	239(7)	SSFP/SSHP	6/26/98	8/28/98	Completed	9/30/98	10/14/98	11/24/98
	Trench Near Range 20 Firing Line	240(7)	SSFP/SSHP	7/3/98	8/28/98	Completed	9/30/98	10/14/98	11/24/98
	Ground Scar with Probable Trenches at Driving Course	200(7)	SSFP/SSHP	7/8/98	8/28/98	Completed	9/30/98	10/14/98	11/24/98
Package 12	Former Printing Plant Building 144	171(7)	SSFP/SSHP	7/10/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
	Printing Plant Building 143 Basement	138(7)	SSFP/SSHP	7/17/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
	Printing Plant Building 3183	162(7)	SSFP/SSHP	7/24/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
	Personnel Decontamination Station Building 3185	179(7)	SSFP/SSHP	7/31/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
	Former Fog Oil Storage Area West of Skeet Range	122(7)	SSFP/SSHP	7/3/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
	Trenches West of Remount	228(7)	SSFP/SSHP	8/6/98	8/19/98	Completed	10/1/98	10/15/98	11/13/98
Package 13	Printing Plant Building 151	173(7)	SSFP/SSHP	7/24/98	9/11/98	Completed	11/3/98	11/10/98	1/4/99
	Washrack Building 1740 Soldiers Chapel	127(7)	SSFP/SSHP	8/6/98	9/11/98	Completed	11/3/98	11/10/98	1/4/99
	AST at Range 16	177(7)	SSFP/SSHP	8/12/98	9/11/98	Completed	11/3/98	11/10/98	1/4/99
Package 14	Former Ordnance Motor Repair Area	75(7)	SSFP/SSHP	9/1/98	9/10/98	Completed	11/13/98	12/1/98	1/6/99
	General Purpose Bldg 303	41(7)							
	Recycling Center Bldg 338	42(7)							
	Bldg 326 (Former OMRA)	5(7)							
	Recycling Center Bldg 338	6(7)							
	Former Small Weapons Repair Shop Bldg 335	66(7)							
	DRMO Area	85(7)	SSFP/SSHP	7/15/98	8/7/98	Completed	10/5/98	10/12/98	12/4/98

Package 15	Fill Area North of ASP	230(7)	SSFP/SSHP	7/22/98	8/7/98	Completed	10/5/98	10/12/98	12/4/98
	Cleared Area with Mound Choccolocco Corridor	237(7)	SSFP/SSHP	7/29/98	8/7/98	Completed	10/5/98	10/12/98	12/4/98
Eco	Ecological Screening of Creeks and Tribs/ Installation-Wide Watershed WP		SSFP/SSHP	1/4/99	3/5/99		4/2/99	4/16/99	5/7/99
Removal	Indoor Pistol Ranges Removal	16Q, 217Q	SSFP/SSHP	6/26/98	8/12/98	Completed	11/13/98	11/20/98	12/31/98
RI	Range J	202(7)	RI SSFP/SSHP	6/26/98	8/28/98	Completed	9/26/98	10/8/98	11/3/98
Eco	Revise Eco Section in IWWP		IWWP	11/16/98	1/4/99		2/5/99	2/12/99	3/1/99

## ATTACHMENT F

### FACILITATOR OBSERVATIONS AND RECOMMENDATIONS

#### **MEETING SUMMARY**

As in the past, the meeting produced rapid completion of original agenda items (approval of site-specific work plans). It was, however, again marked by significant agenda additions and by difficulties in adhering to agreed upon time structures. Value issues and associated positioning resulted in increased expenditures of time and money. Non-negotiability of positions taken by regulatory representatives (ADEM) have hampered the consensus process. This circumstance requires immediate discussion.

Changes in re-use plans and organizations have yielded shifting priorities and a clear need to develop strategies and templates for dealing with like sites (e.g. ranges, landfills, etc.).

#### **TEAM DEVELOPMENT ISSUES**

Upcoming discussions regarding ecological risk assessment procedures, sampling methods, etc. will test commitment to previous agreements. Dissension is likely and trust issues are already surfacing. (A big problem.)

Improved work processes are enhancing review efforts and building team sense of success (still fragile).

Subtle changes in team membership may require discussion. Utilization of subcontractors and addition of IT personnel have changed the team make up. Identification of team members versus observers/participants will be essential.

#### **RECOMMENDATIONS FOR FUTURE TEAM BUILDING / MAINTENANCE**

- > Submit agenda items in advance with enough information to allow preparation.
- > Put due dates on action items.
- > Review comments/prepare for meeting.
- > Watch response wordings. Clipped, terse, “blow-off” responses damage trust.

## ATTACHMENT G

### DOD MEASURES OF MERIT FOR CONSIDERATION IN THE DEVELOPMENT OF PROJECT GOALS AND METRICS

The following DOD Measures of Merit under the BRAC Program (provided by Lisa Kingsbury) may provide a starting point for consideration in the development of goals and metrics for the Ft. McClellan project. Lisa's Email of 12/10/97 listed numerous Measures of Merit for various programs; the BRAC Program Measures of Merit are listed below:

#### ***MoM1: Relative Risk Reduction***

The number of sites that are classified as high, medium, and low relative risk, and as RC or NFA

#### ***MoM2: Restoration***

The number of acres that are transferable from DOD's control according to the requirements of CERCLA

#### ***MoM3: Compliance***

The number of acres for which closure-related compliance projects have been completed

#### ***MoM4: Planning***

The number of acres that have completed the environmental analysis and decision documents for disposal and reuse of property that are required under the National Environmental Policy Act (NEPA)

## ATTACHMENT G

### REFERENCES FOR CONSIDERATION IN THE DEVELOPMENT OF GOALS AND METRICS

- Region 4 Partnering Success Stories
- Hurlburt AFB Metric No. 1, Summary of IRP Site Status
- Compilation of Metrics Input

ATTACHMENT G  
 RESULTS OF BRAINSTORMING ON GOALS AND METRICS  
 JUNE 6, 1998

Success Stories

Outcomes

Goals/metrics

SSSLs  
 Background Metals  
 Partnering Innovations  
 Real Time Reviews  
 Synergistic Scoping

Cost Avoidance  
 Documents Reviewed  
 Decision Documents  
 -- RODs  
 -- NFAs  
 -- Action Memos  
 -- ETC (?)  
 Time Savings  
 Scope Savings

SIs Completed  
 RAs  
 Remedy in Place  
 Acres Transferred  
 Acres Investigated  
 Site Closures  
 \$ Saved  
 "Walk Away" Cleanups  
 (minimal deed restrictions)  
 Document Review Time

Time

Money

Property (for transfer)

Doc Review – Lisa  
 -- Baseline  
  
 Contracts in Place – Ellis  
 Meetings – Ron/Lisa  
 Investigations – Chris  
 Identify Opportunities  
 for Early Remediation  
 SOW – Ellis

Document Submittals  
  
 Generic Work Plan – Jeanne  
 SOW – Ellis  
 Background Metals – Chris  
 GIS/GPS – Ron  
 SSSL – Jeanne

Acres – Lisa  
 -- Transferable  
 -- Investigated  
 -- Remediated  
 Parcels – Lisa  
 Buildings – Lisa  
 Decision Documents – Lisa  
 FOST/FOSL – Ron  
 SI  
 Reuse Phases Available